



# UPS Pulse of the Online Shopper™

Tech-savvy shoppers  
transforming retail



A UPS white paper



## These are tumultuous times for retailers

While e-commerce offers new, unparalleled opportunities for accelerated growth, most retailers also are facing unprecedented challenges, and their very survival is in question. They must keep pace with ever-evolving technology and customer expectations. And omnichannel retailers are being pushed by shoppers to deliver a compelling, seamless experience across all channels. The lines of distinction between brick-and-mortar and digital experiences are forever blurred.

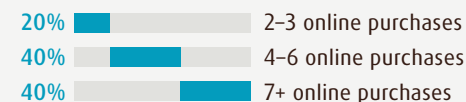
Excellence across all channels is considered table stakes, and organizations are struggling with how best to accomplish these objectives while remaining profitable. With change at a rampant pace, there is no longer a universal set of answers for how a retailer sets priorities and thrives. However, this much is clear: It is more essential than ever to understand the actions and motivations of today's increasingly savvy, tech-driven shopper. That is exactly what this study offers — insights on today's well-connected, in-control shopper.

Retailers of all sizes are experiencing tensions within their organization about prioritizing the changes needed to remain competitive. The insights offered here are designed to help them determine the best path forward as they navigate the intricacies of a market that's never been more challenging.

Those retailers who can't elevate their game won't be on the playing field for long.

### About the study, UPS, comScore and the e-tailing group, inc.

For the fifth year, UPS developed this study with comScore, Inc. Input was collected from 5,330 qualified comScore panelists in January and February, 2016. Shoppers had to have made at least 2 online purchases in a typical 3-month period. Shopping frequency dictated classifications:



UPS also worked with the respected Chicago-based consultancy, the e-tailing group, inc., to develop questions, conduct analysis and define retailer recommendations.

### Throughout this report:

\* Indicates a significant difference between the referenced time frame and the previous time frame at the 95% confidence level.



## Key takeaways

The research results in this study are divided into four sections:

### Evolved shoppers

One certainty is clear — the shopper is taking more and more control. The first section, *Evolved Shoppers*, looks at two groups of shoppers who stand out for doing more shopping online and seizing even greater control of the process. This year, the research was expanded to take an in-depth look at the *Power Shopper*. Their seemingly expert-level shopping expertise has important financial implications for every retailer.

The second group, *Millennial Marvels*, also stands out by making technology and social media central to their lives and their shopping process. They recently became the largest group of shoppers with the most buying power, now surpassing Baby Boomers.

### Shiny new objects

The consumer's infatuation with everything new makes for a natural audience on which to test an array of innovations. New technologies and business models are being introduced to the retail landscape, including showrooms, growing marketplace offerings, wearable devices and connected home products.

The Internet of Things (IOT) is here now, providing both well-connected homes and products. With exponential growth forecasted, IOT is definitely something retailers need to understand.

### Channel dynamics

Mobile is arguably having the most significant impact on shopping with growing levels of use for researching, purchasing and transacting business in store, at home and on the go.

Retailers must *Reimagine The Store* of the future to once again excite the shopper. From inventory transparency to associates armed with mobile POS devices that can check out shoppers faster than ever, retailers must embrace new technologies to ensure exemplary shopping experiences.

The use of social media by *Social Butterflies* in growing numbers is increasingly important to retailers — both online and in stores.

### The ready retailer

Retailers must step up their game to compete by first ensuring *The Fundamentals* that shoppers insist on are at peak performance.

*The New Logistics Reality* provides sometimes surprising insight on what retailers need to deliver in an era where consumers increasingly "Want It Now." Shoppers need delivery choices, more control and flexible alternatives to home delivery in their relentless search for convenience and a better price.



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# The trend line

The 2016 study revealed three foundational trends that have a pervasive impact across the board.

1

Digital fuels future growth

2

Smartphones are the driving force in retail change

3

Cross-channel purchases growing



# 1 Digital fuels future growth

# 2 Smartphones are the driving force in retail change

# 3 Cross-channel purchases growing

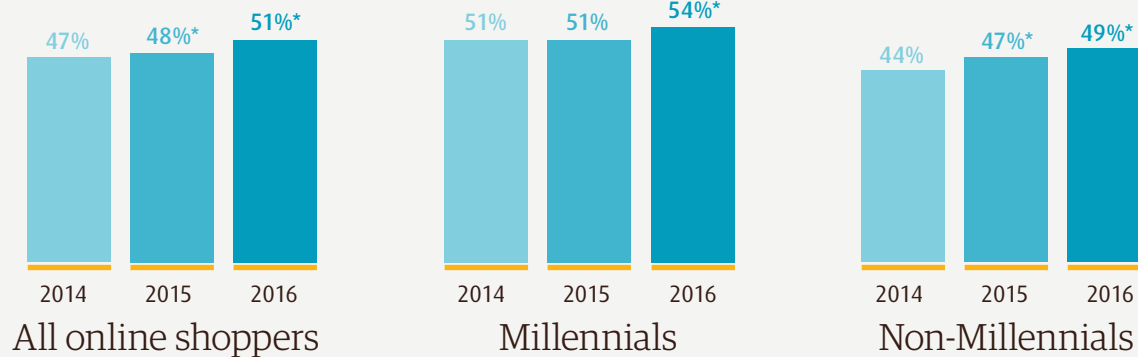
### Shoppers are shifting transactions to digital

For the first time, online shoppers in this survey now state that on average just over half of their purchases were made online.

### Increase in use of digital tools projected

While the PC remains a stalwart, one in four shoppers are projecting more shopping on smartphones and tablets. Since 2014, user intentions to shop more have increased each year for both PCs and smartphones.

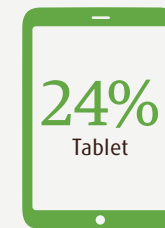
### Online purchases made in the last three months (excluding groceries)



### Millennials

On average, Millennials now make 54% of purchases online versus 49% of non-Millennials

### Percent who project "more" frequent shopping by channel





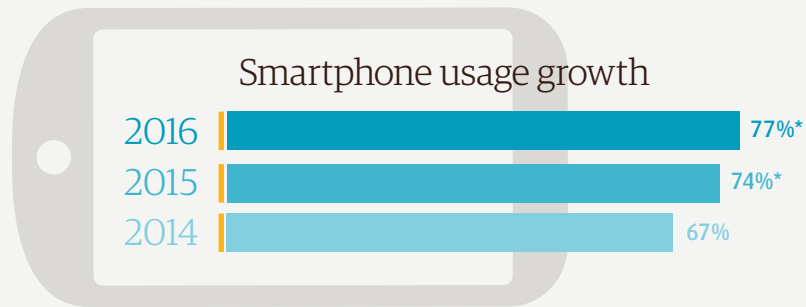
1  
Digital fuels  
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3  
Cross-channel  
purchases growing

Mobile means business

Purchasing on mobile is increasing, so retailers must continue to optimize their online experience via these devices. The study shows that customers are often using their smartphone as the glue that connects all shopping interactions — from PC to tablet to store.



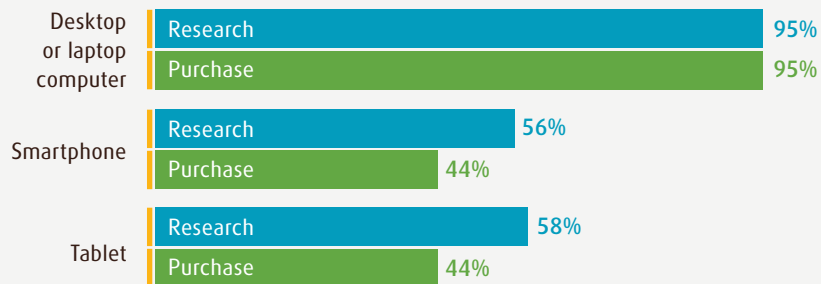
↑ 3%

Smartphone purchasing is up 3 points from 41% in 2015 to 44% among device users

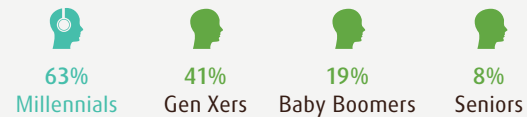
↓ 2%

Tablet purchasing is down 2 points from 46% in 2015 to 44% among device users

Devices used to research and complete online purchase



Purchasing on a smartphone by generation (among device users)





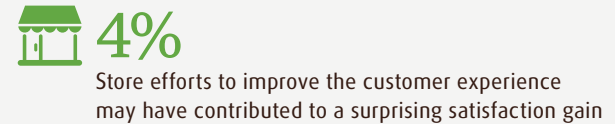
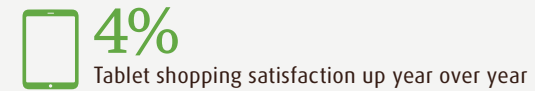
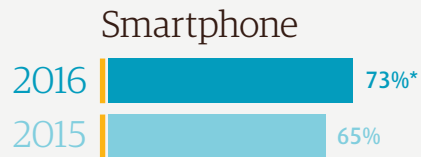
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Smartphone satisfaction grows

As satisfaction for smartphone use catches up to PC use, expect to see even faster growth. Current growth may be attributable to a better user experience driven by screen size increases, mobile site improvements and user-friendly apps.





1  
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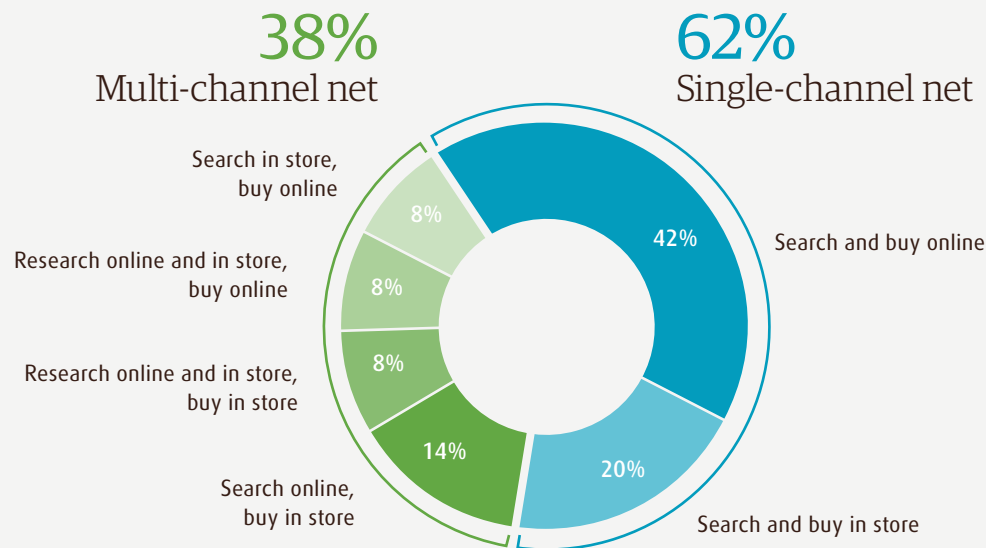
2  
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3  
Cross-channel  
purchases growing

Multi-channel shopping is on the rise

It's grown from 36% in 2015 to 38% in 2016. Four in 10 purchases were made using *only* an online channel for searching and buying.

Frequency of purchases by method



**20%**  
Store-only purchases  
declined from 22% to  
20% from 2015



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New models

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# Evolved shoppers

Digital commerce has matured and shoppers have come to understand how to strategically shop across channels, selecting products and retailers with fluidity. This is particularly true of two groups with much in common — Power Shoppers and Millennial Marvels.



## Power shoppers

An important set of shoppers has learned the ropes and honed their digital skills making a significant contribution for retailers who smartly engage this audience. In this survey, anyone who has made nine or more purchases in a typical three-month period qualifies as a Power Shopper.






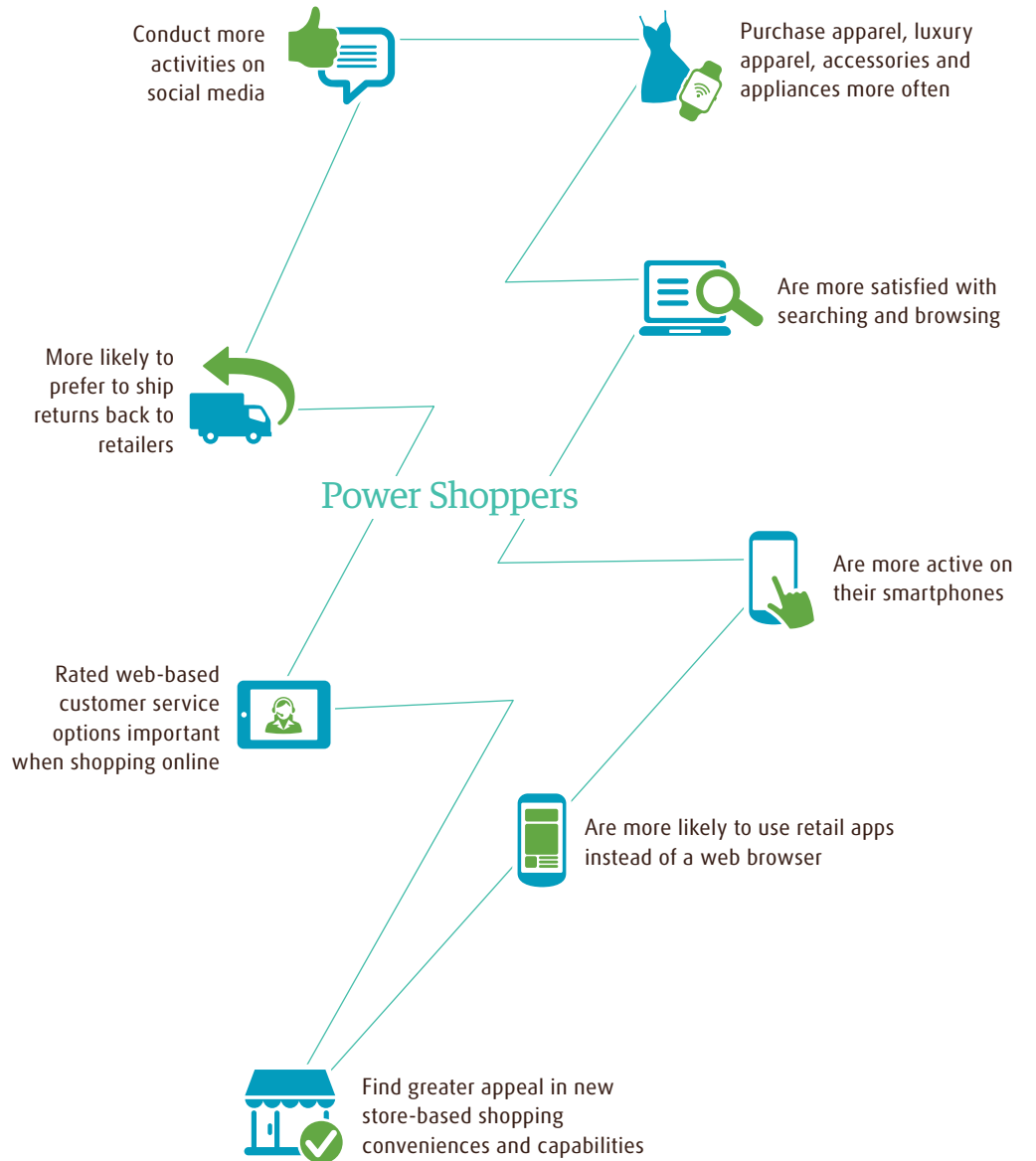
## Power shoppers

# Shopping experience yields retail results

The research shows that an important audience has emerged, the Power Shopper. They are seasoned shoppers who have learned the nuances of shopping online and across channels. They use more technology, more often, to do more things.

Satisfaction from this segment is higher than their counterparts, as they are confident in their ability to utilize the web to shop seeking customer service as needed. They over index on omnichannel activities including ship to store. These shoppers are socially active and find greater appeal in new shopping conveniences and capabilities. This is a segment that merits considerable attention for both their spending power and their influence.

 **Power Shoppers**  
Look for this icon throughout the study for more Power Shopper data points





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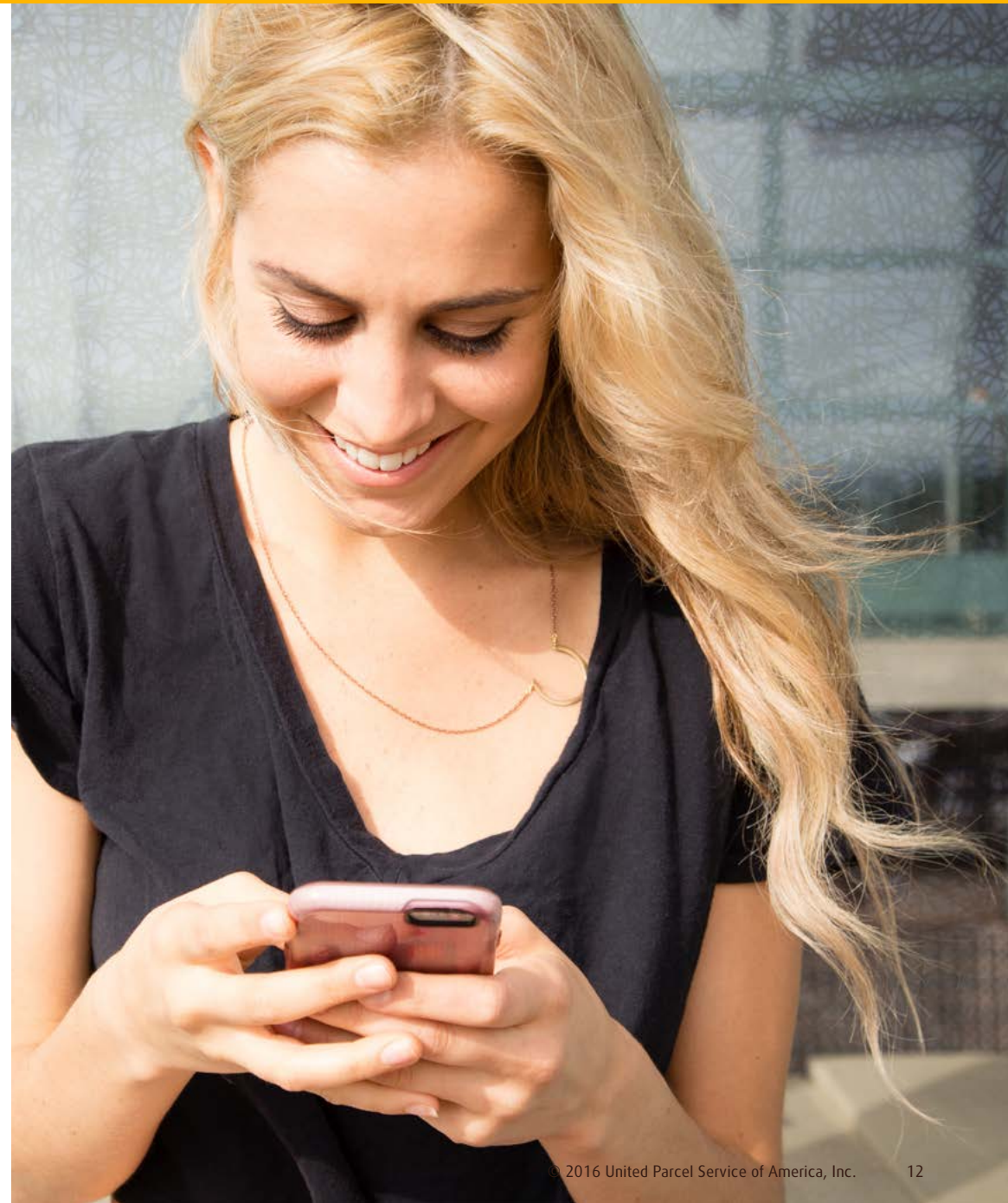
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# Millennial marvels

The younger population is having a profound impact on shopping as their adoption of new technology and willingness to embrace all things digital will result in strong lifetime value for retailers.





Millennial marvels

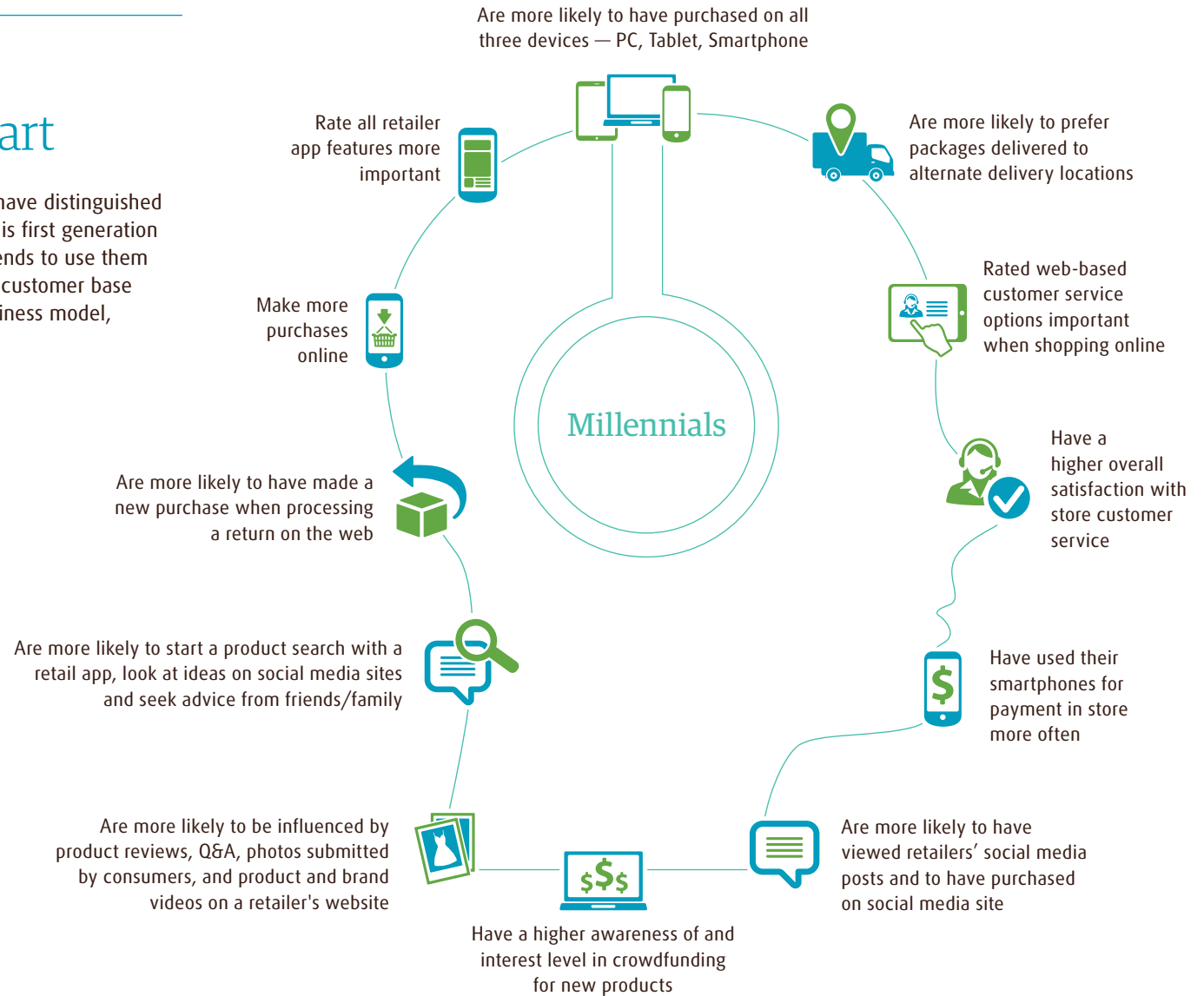
# Millennials leverage technology to shop smart

Millennials, classified as individuals 18–34 years old, have distinguished themselves with their prowess in using technology. This first generation of digital natives has grown up with these tools and tends to use them as their default option. Retailers should evaluate their customer base to understand the impact of this behavior on their business model, merchandising and the overall customer experience.



**Millennials**

Look for this icon throughout the study for more Millennial data points







Millennial marvels

# Millennial technology behavior a disruptor

Millennials are adopting devices and participating more in technology services overall, including shopping-related activities, resulting in consumer behavior shifts that have implications for all retailers. These “tech natives” will become even more prevalent in years to come, as Generation Z emerges with even more of the same tendencies.



**Power Shoppers & Females**

A higher percentage of Power Shoppers and females have used grocery apps

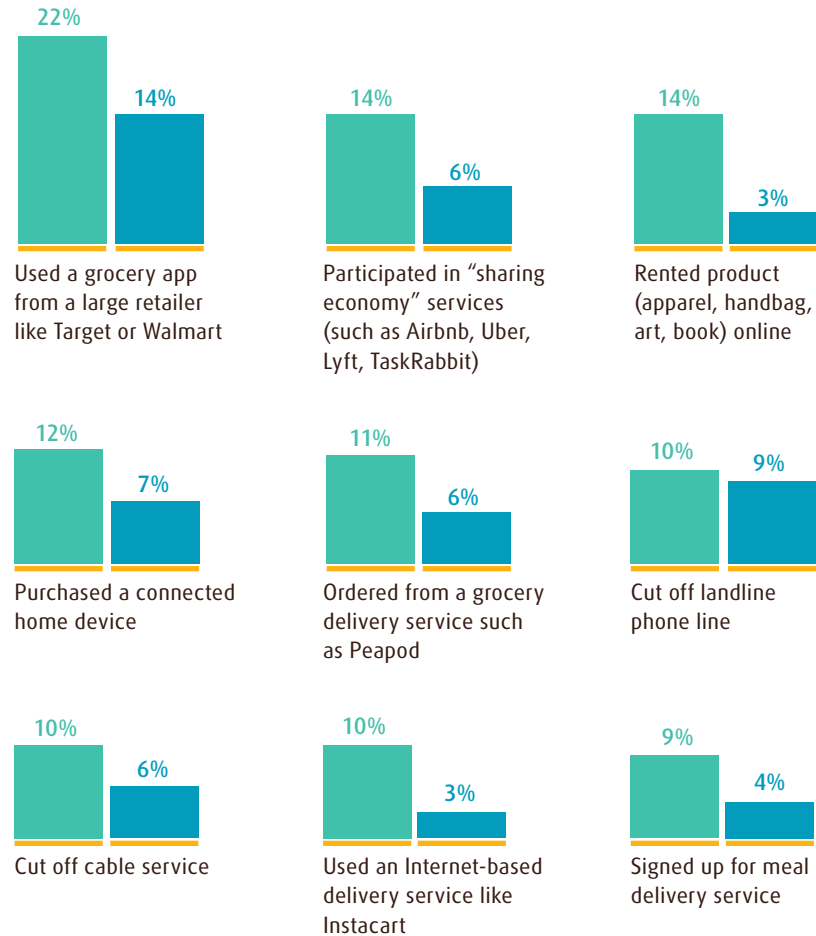
## Activities done within the past year



Millennials



Non-Millennials



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# Shiny new objects

Shopper infatuation with everything new makes for a natural audience on which to test an array of experiences. Some innovations can become core to the shopping experience, while others can have a more fleeting existence.

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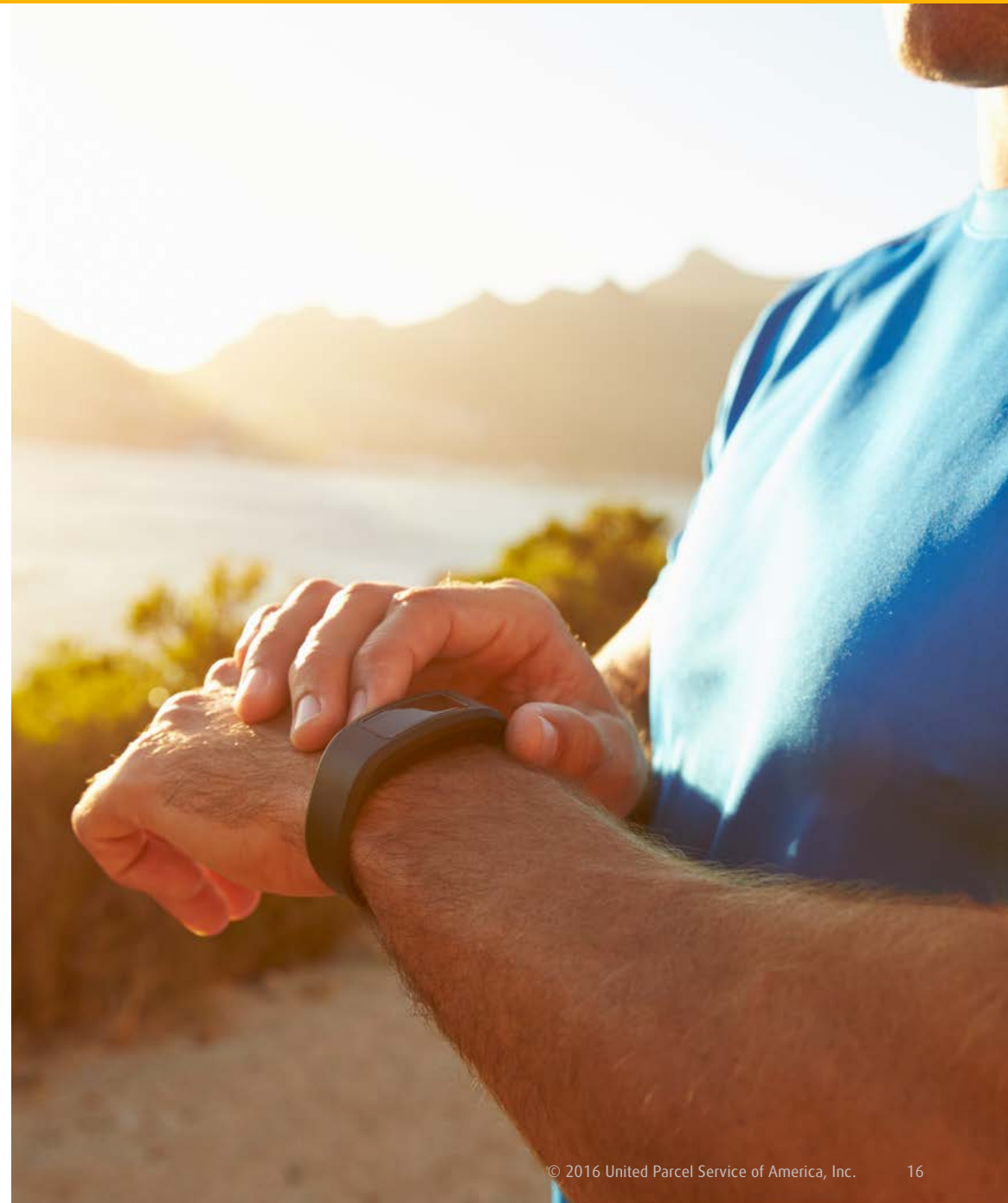
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# New technology

An entire new market, centered on products that promise to improve our daily lives on the go and at home, is making important inroads with shopping implications on the horizon. From new devices like smartwatches and wearables that offer the ultimate convenience to well-connected homes and products that work smarter, retail is a proving ground for exciting technologies.





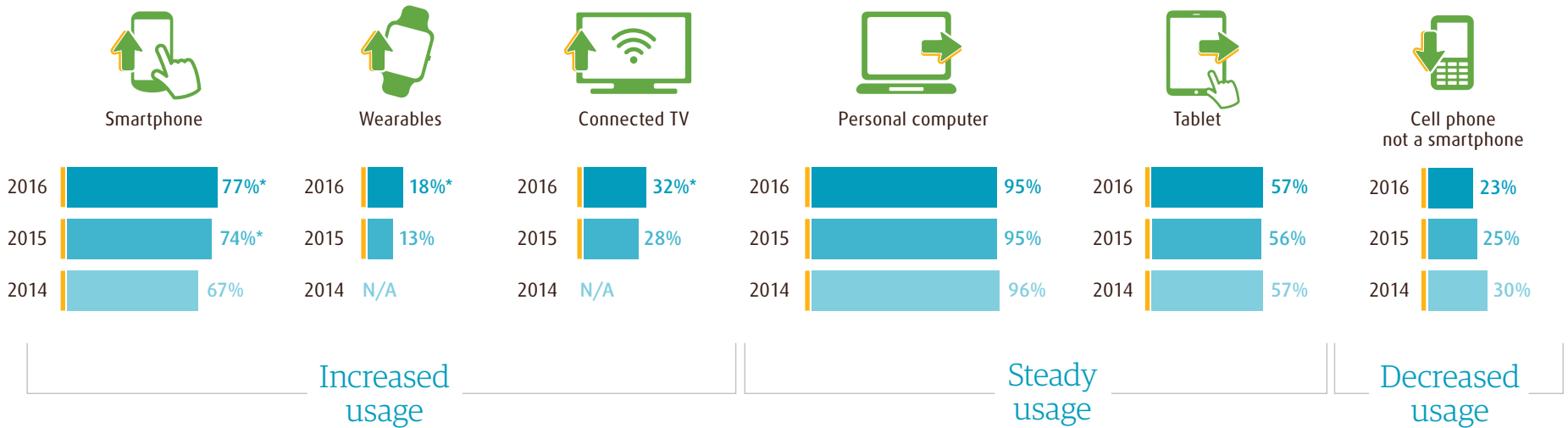
New technology

# Device adoption rates telling

A three-year comparison of adoption rates among online shoppers reveals that many new technologies — including smartphones, connected TVs and wearables — are up. Adoption rates of personal computers and tablets are stable.

What's up? Use of smartphones, connected TVs and wearables.

Devices used from 2014 to 2016

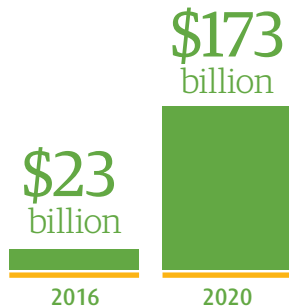




New technology

# Wearables interest strongest with males and Millennials

Manufacturers are investing heavily in wearables. Global analyst MarketsandMarkets estimates that this sector will grow from \$23 billion today to \$173 billion in 2020. Wearables use is up 5% from 2015 to 2016 and varies by age and gender.



Wearables market growth

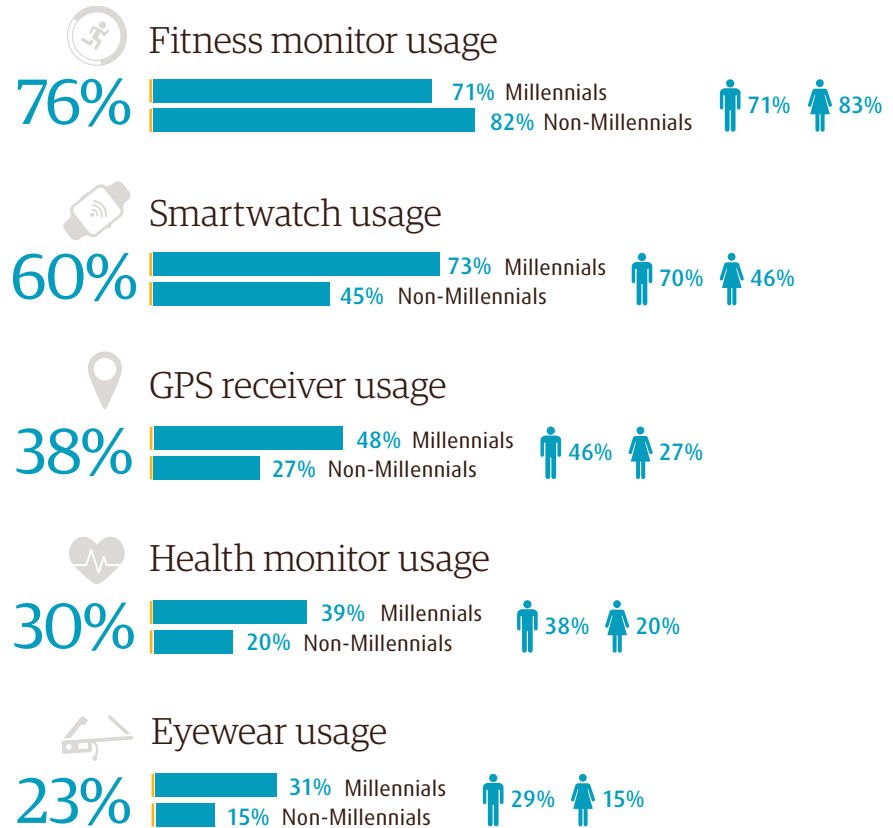
### Millennials

2x more likely to plan to purchase most wearables and 3x more likely to purchase a smartwatch

1 in 6 who do not currently own a wearable show interest in purchasing one in the next year.

## 18% of shoppers use a wearable device

Among those users:







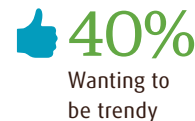
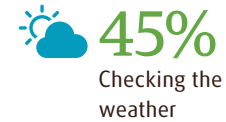
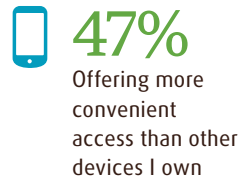
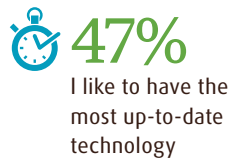
New technology

# Craving better health, convenience and new technology drives wearables growth

Beyond health and fitness, one in two wearable owners seek up-to-date technology and convenience. While not among the top reasons, shopping capabilities play a role in why they are purchased. Receiving delivery alerts, making payments at retail stores, and accessing apps have the most relevance of the factors related to shopping.

While not among the top reasons, shopping capabilities play a role in why devices are purchased.

## Important factors when purchasing a wearable device



**Millennials**

A higher percentage of Millennials than non-Millennials rate each factor as important



New technology

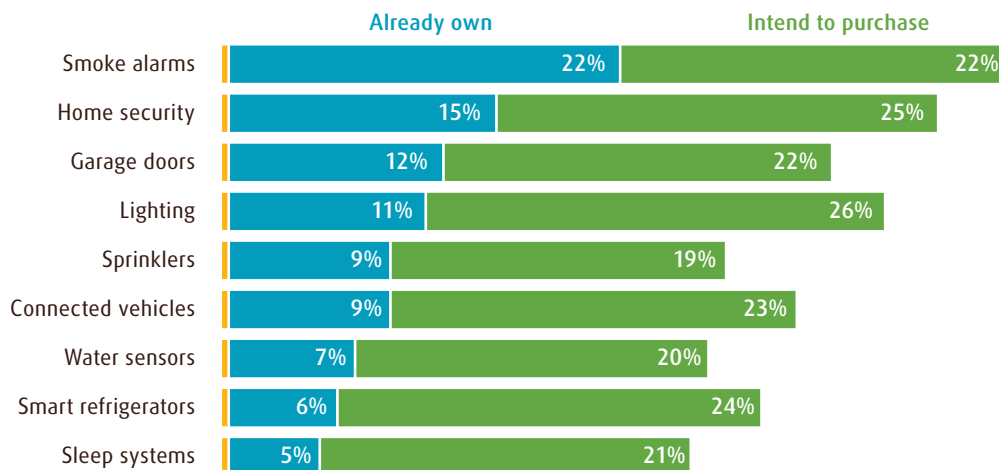
# Connected home device ownership low – so far

A smart home is a home that is equipped with a special connected platform that enables its occupants to remotely control and program an array of automated home electronic devices — from lighting control to energy management. The growth of the smart home market in the coming years is expected to be strong with the market size poised to reach \$58.7 billion by 2020, according to MarketsandMarkets. In the not too distant future, industry analysts expect that smart home residents will be able to place online orders via voice activation from any room.

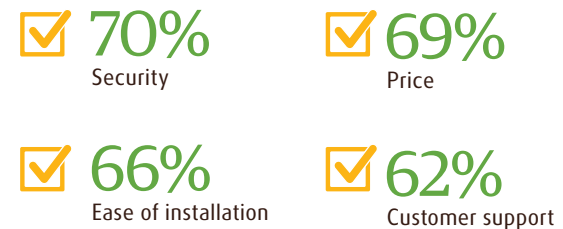
Today, however, this survey reveals that residents are just beginning to recognize the value of many connected home devices.



## Ownership and purchase intent of connected home devices



## Most important features of a connected home device





New technology

# Automated product alerts and reorders: not yet living up to the hype

Amazon’s “Dash” button is just the start of product reorder solutions. Products that restock themselves or remind you to are in the works. Preliminary numbers indicate that only around one in four shoppers find automated product alerts and reorders valuable. Most are “neutral,” so this is likely to follow the early adopter curve and begin to gain acceptance as the practicality and convenience are recognized by consumers.



### Millennials

More than twice as many Millennials find both automated alerts and reorders valuable

## Value of automated alerts and reorders



Alerts

29% Valuable

45% Neutral

26% Not valuable



Reorders

23% Valuable

47% Neutral

30% Not valuable



## New markets

Retailers can more readily showcase product, using marketplaces to sell to new audiences. Or understanding them better as competitors. Also, discover surprising data on how audiences are searching for new products — and not usually on search engines.





New markets

# Marketplaces have strong appeal – and retailers must closely evaluate participation

Marketplaces are a retail force with 90% of U.S. independent online retailers selling through them. ChannelAdvisor estimates that marketplace sales account for approximately 25% of total online retail sales. 85% of online shoppers in this study had made a purchase from one or more in the past year, including Amazon (70%), eBay (53%), Sears (18%), Etsy (17%), Newegg (12%) and newcomer Jet (6%).



Etsy and Newegg have a solid following with Millennials



## 1 in 4

online shoppers expects to use marketplaces more to research and purchase in the coming year

### Marketplace breakdown of online shoppers



are aware that some products are sold through third parties on marketplaces

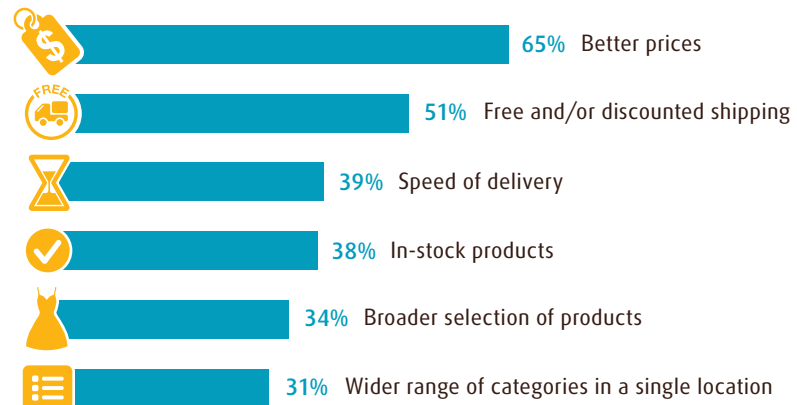


have made a purchase at a marketplace



start their searches at a marketplace

### Why shoppers choose marketplaces over other retailers







New markets

# Product searches usually don't start with search engines

Contrary to findings from other sources, the avid online shoppers in this survey started just 15% of their product searches with Google, Bing, etc. Instead, product searches were started 35% of the time at marketplaces (27% Amazon and 8% others), 31% at retailers' channels (14% website, 13% in store, 4% app), 6% with catalogs and circulars and 4% at a social network.

## Where product searches begin



Starting a search at a retailer's store is down from 18% to 13% over a two-year period.

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# New models

New selling approaches are being introduced that push the envelope and test alternative and compelling ways to reach customers.





New models

# “Showrooms” without inventory visited by one in six shoppers

A new retail model that is seeing favor from retailers are physical stores (showrooms) that don't stock inventory for shoppers to take home. Examples include previous pure-play retailers like Bonobos, Blue Nile and Tie Bar. Despite a limited footprint, this study shows they have been generally well received, particularly by Millennials.

It is interesting to note that not everyone who has visited these “showrooms” becomes convinced of their appeal though. Four in 10 shoppers find retail showrooms frustrating, but 17% of online shoppers have made a purchase in a showroom. Millennials, women and urban shoppers are more likely to report having a positive experience.

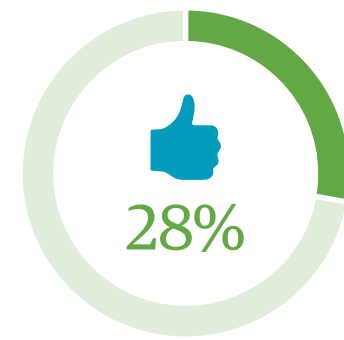
Millennials

Millennials are two times more likely to have visited and purchased from retail showrooms with no inventory

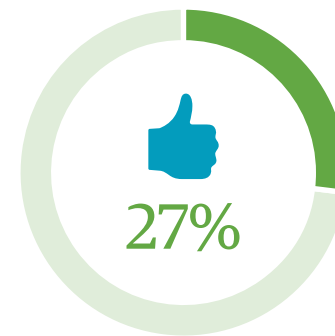
## Shoppers' reaction to retailers with no stocked inventory at physical location



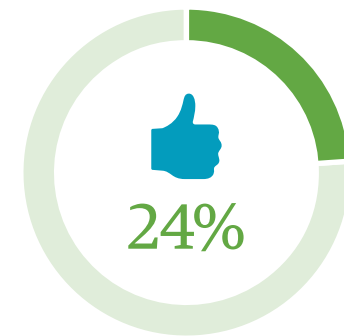
Prefer to bring the merchandise home so would find it frustrating to do business with this type of retailer



Fine with visiting the physical store and placing an order while there



Can learn about the brand and may ultimately consider making a purchase in their online store



Would not likely stumble upon these brands online, but since they have a physical presence, it is a better way to get familiar with the brand

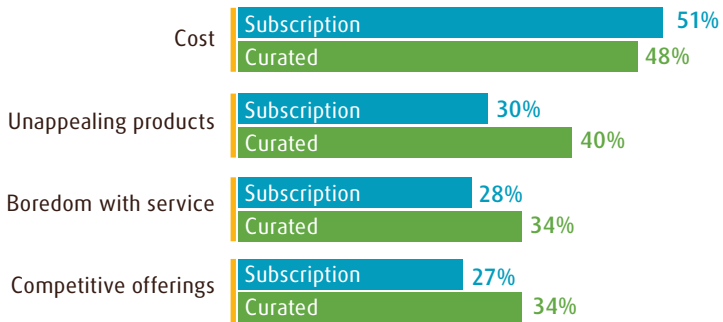


New models

# Online curated and subscription services popular but volatile

Shoppers have embraced both online curated services and subscription service models. The challenge for sellers is retention. Both cancellation and lapsing of subscriptions is commonplace.

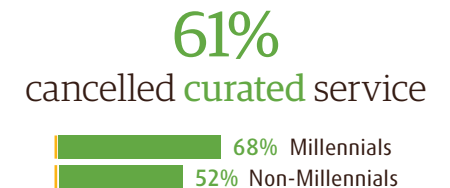
The top reasons for cancelling an online curated/subscription service:



**1 in 10** shoppers have enrolled in an online curated service, while 1 in 3 would consider enrolling

Among those now enrolled in curated services:

- 4 in 10** are enrolled in health/beauty services
- 1 in 2** are enrolled in 3 or more services





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# Channel dynamics

Behavior continues to shift as mobile devices connect shoppers, mandating that retailers are well integrated across every channel.



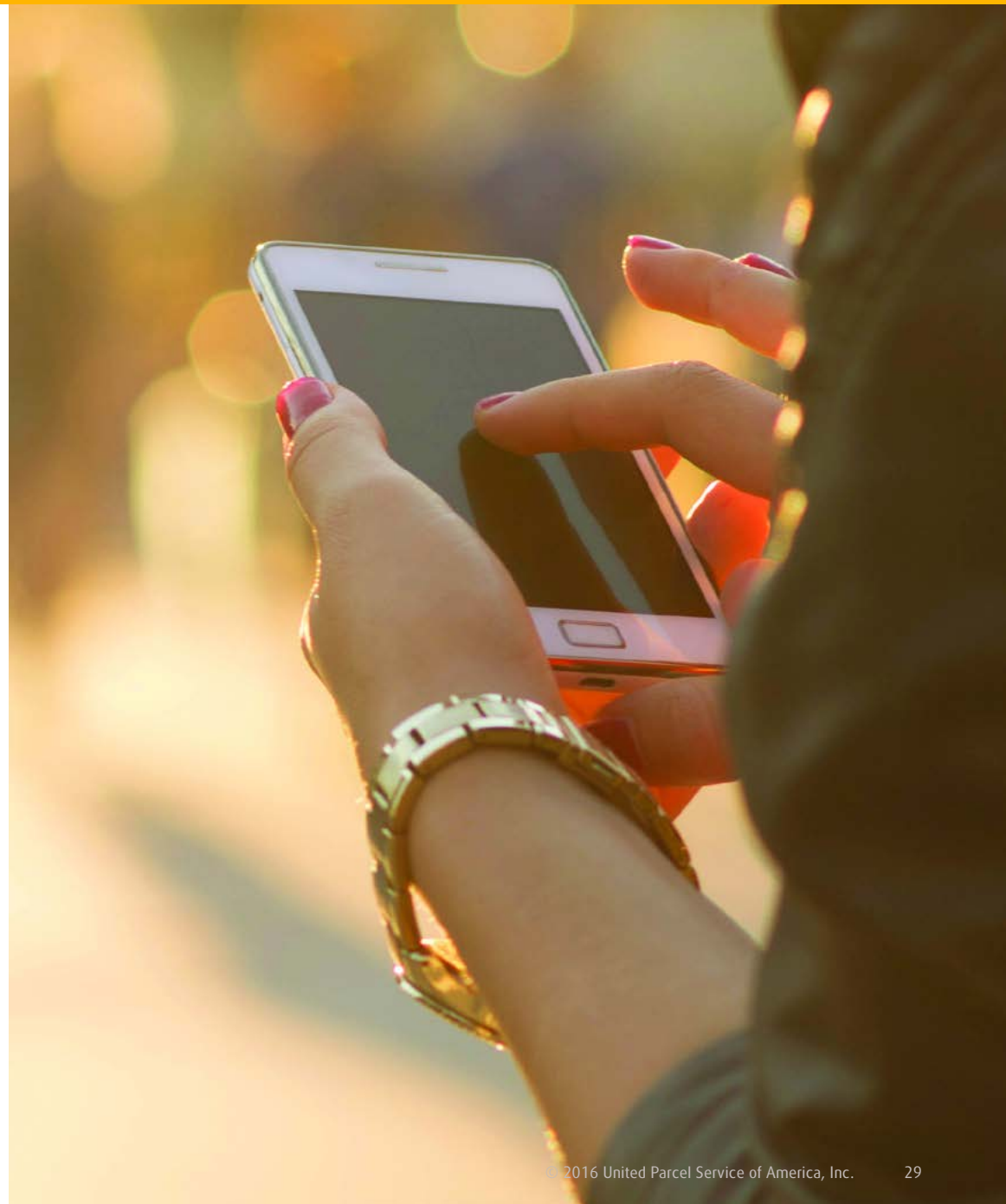




# Mobile-ready shoppers

Mobile shopping continues to grow. Mobile commerce reached 18% of total digital commerce during the 2015 holiday season, up 59% over 2014, according to comScore.\*\* Criteo also reported that shoppers view the same number of products on smartphones and desktops.\*\*\*

Advances in mobile technology have allowed the mobile shopping experience to gain momentum. The mobile phone is firmly entrenched in shopping DNA. User interfaces are now tailored to the device, the imagery is better and the checkouts are simply quicker. Additionally, smartphone users find convenience in researching on their device before store visits and while in store.



\*\* comScore, "Final 2015 Holiday Sales Press Release," January 8, 2016

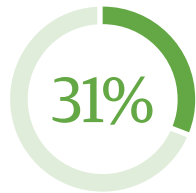
\*\*\* Criteo, "State of Mobile Commerce Q1," March 2015



## Mobile-ready shoppers

# Those who purchase on smartphones also use them more when in store

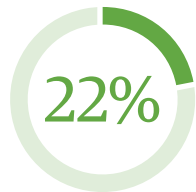
Most enlightening are the reasons that shoppers cite for why they choose to use a smartphone instead of another device.



31% of "smartphone purchasers" say they are often on the go and **always have their smartphone with them** as it's more convenient



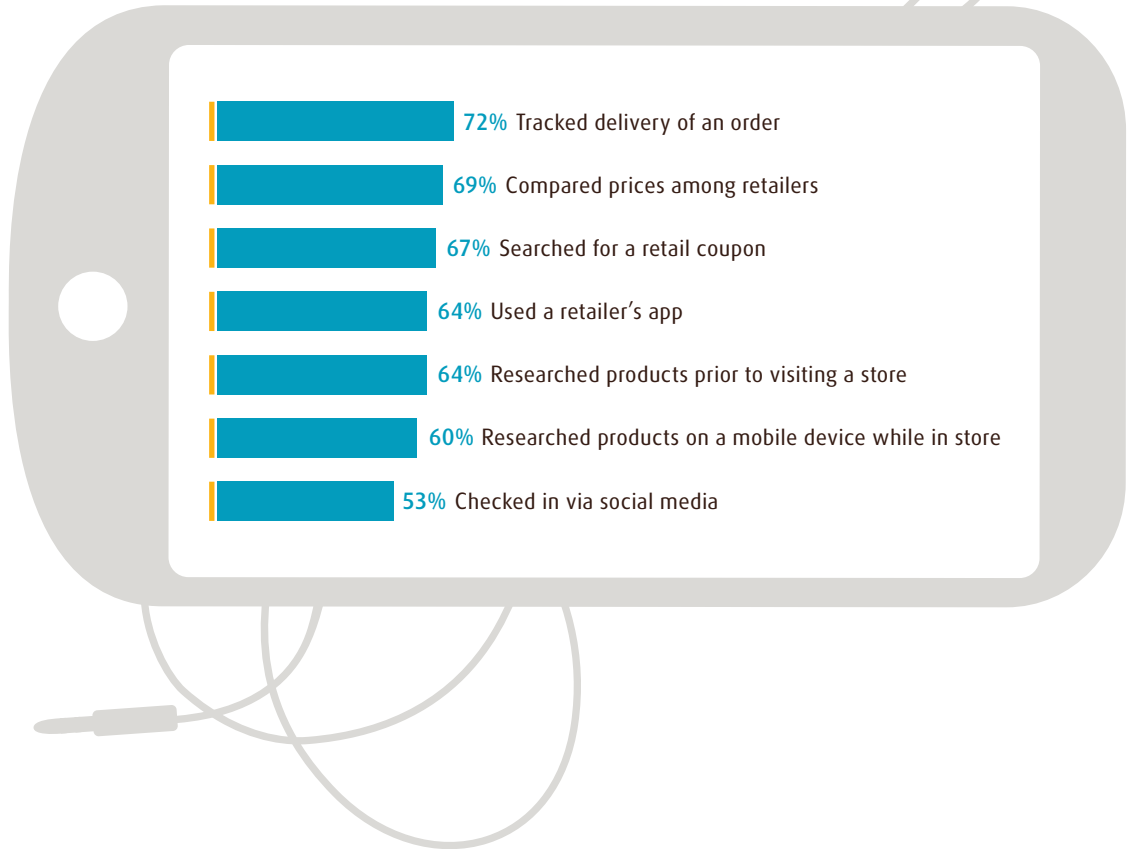
28% of "smartphone purchasers" say they **have their smartphone in the store when they need to use it for researching or shopping**, making it more desirable to use their phone



22% of "smartphone purchasers" **don't want to turn on other devices** if their smartphone is already at hand



Shopper mobile device monthly usage





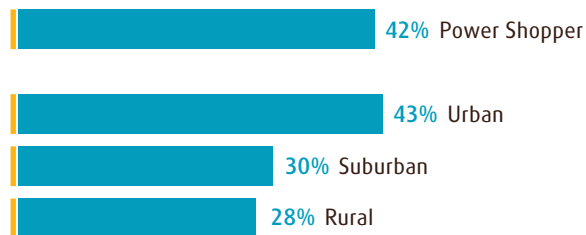
Mobile-ready shoppers

# Mobile shoppers gravitate to retailer apps – more retailers should consider making them available

Many shoppers are receptive to apps, and four in five mobile shoppers have used a retailer’s app instead of a web browser. App use tends to skew toward a retailer’s most loyal customers, reinforcing the value.

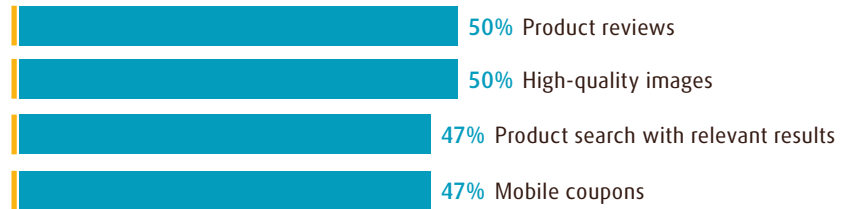


Always/often use their retail app instead of a web browser



**Power Shoppers**  
Apps are a great way for individual retailers to reach their most loyal and frequent shoppers

## Most important retailer app features





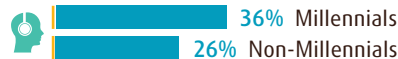
### Mobile-ready shoppers

## Retailer app use high, but there are reasons some don't command shoppers' attention

Just one in five shoppers indicate they never use a retailer's app (18% smartphones and 21% tablet).



### Reasons for not using retailers' apps





Mobile-ready shoppers

# Shoppers slow to adopt location-based notifications

One in five smartphone users say these messages help them find products of interest more quickly. Location-based notifications are a marketer’s dream, pairing the loyal customer with a relevant message. Current shopper acceptance remains low but is beginning to gain traction with almost half of smartphone users finding value.

## Impact of location-based notifications among smartphone users



52% of smartphone users **have not been using or have not been impacted** by location-based notifications





## Reimagining the store

Online shopping will continue to shift from store to digital channels. Retailers must make adjustments as the role of the store changes. For some retailers, their stores may serve primarily as pickup destinations, while for others they will embody the soul of the brand and deliver a vibrant shopper experience. Associates will have to be trained to better service the customer with a keen understanding of technology. There must be reasons to visit and then a desire to return to ensure the store's viability.





## Reimagining the store

# Stores continue to play a major role even among avid online shoppers

Almost half (45%) of the avid online shoppers agree that shopping in store is still a major part of their shopping routine.

**45%** 42% 49%  
of shoppers love the thrill of hunting for and finding great deals

**23%**  
I use store visits to tap into the knowledge of the sales associate

**30%**  
I browse less than I used to when visiting brick-and-mortar stores because of research I do in advance of my visit

**30%**  
I use store visits to get ideas for future purchasing that ultimately is done online



**36%**  
Shopping relaxes me

**34%**  
I use store visits to gather new ideas for future in-store purchases

**32%**  
I make less impulse purchases than I used to when I visit brick-and-mortar stores



## Reimagining the store

# Service upgrades mandatory for survival

If a store is to survive, its best chance is to stand out for its products and/or its customer experience. While Millennials lead in the adoption of digital usage, they also see value in experiential elements that only the store can offer.



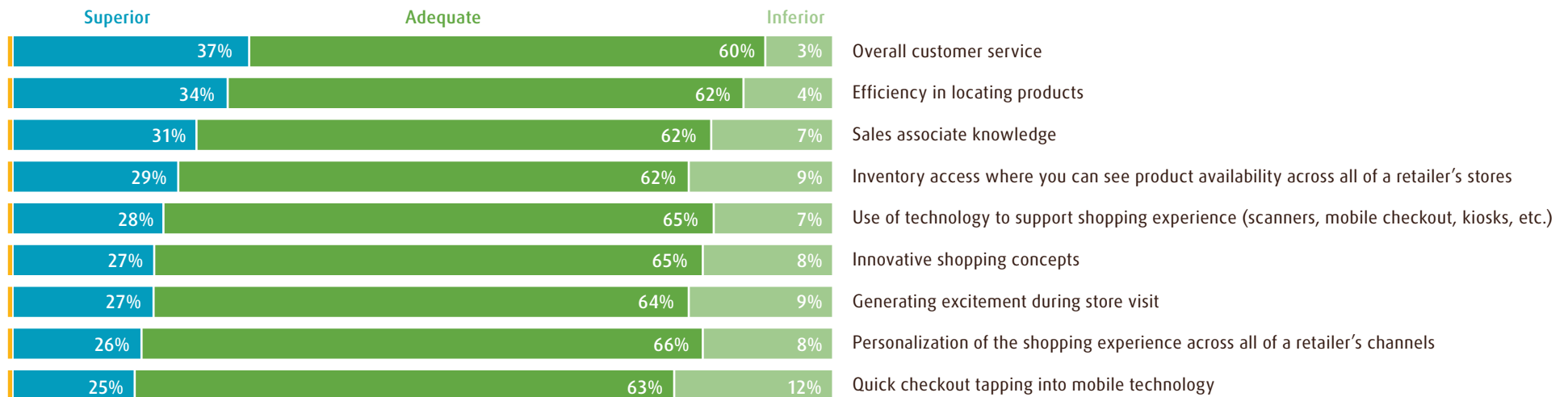
### Millennials & Urban shoppers

Overall in-store customer service is rated highest among Millennials (45%) and urban dwellers (42%)



Only a third of shoppers rated their overall store experience as superior, while the majority believe it is simply adequate.

## Rating of in-store shopping experiences in the past three months





Reimagining the store

# Ship to store in favor

Since 46% of those who have shipped to store indicate they have made another purchase when doing so, it's a great way for retailers to drive sales with an omnichannel experience.





## Reimagining the store

# In-store smartphone usage is about information gathering

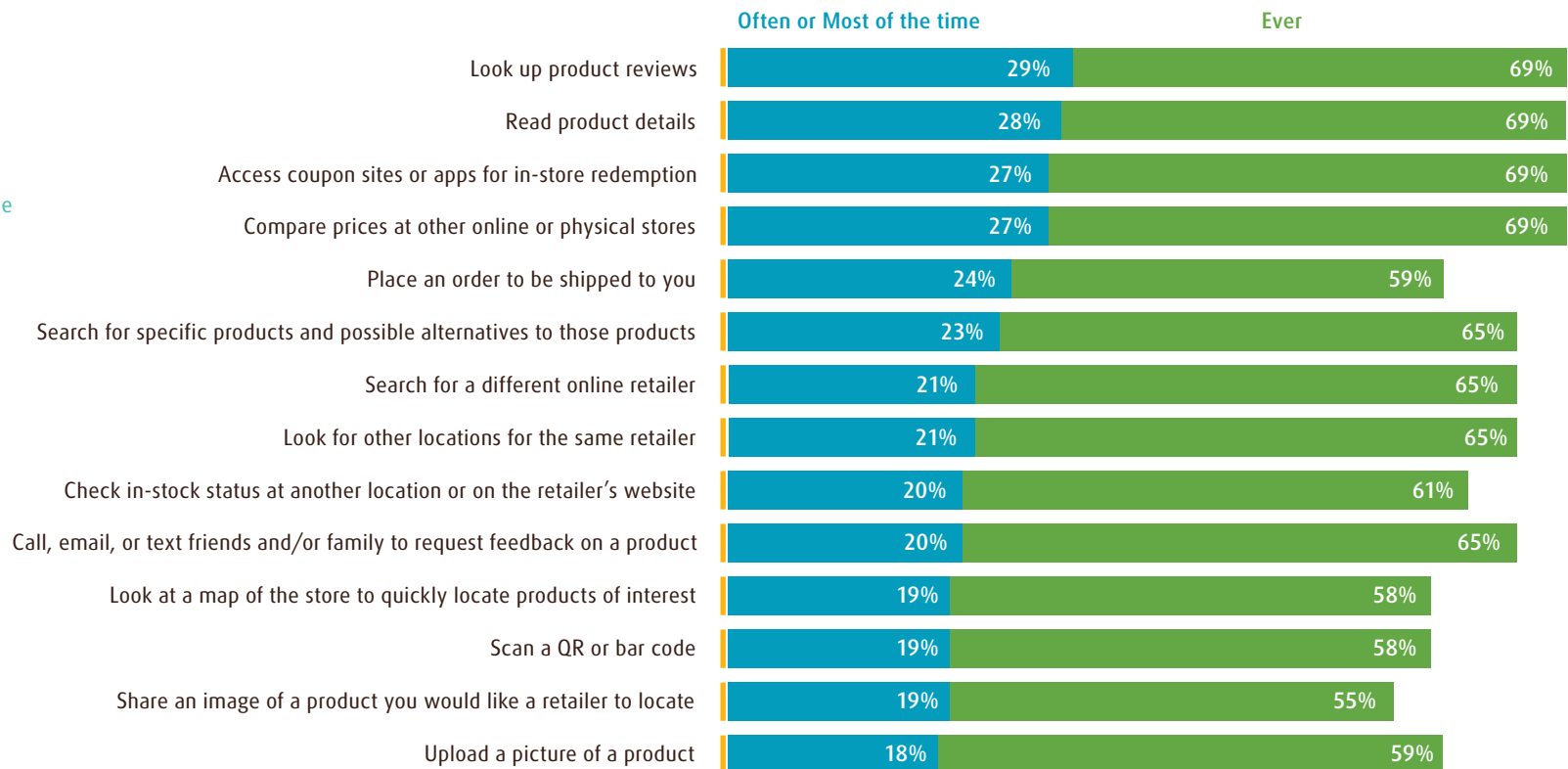
Shoppers are using their smartphones in store for a full range of actions. While a significant number use their devices “often” or “most of the time”, more than half have used them for all activities listed at some point (“ever”).

### Millennials

A higher percentage of Millennials conduct each of the in-store smartphone activities often or most of the time



## Smartphone in-store usage



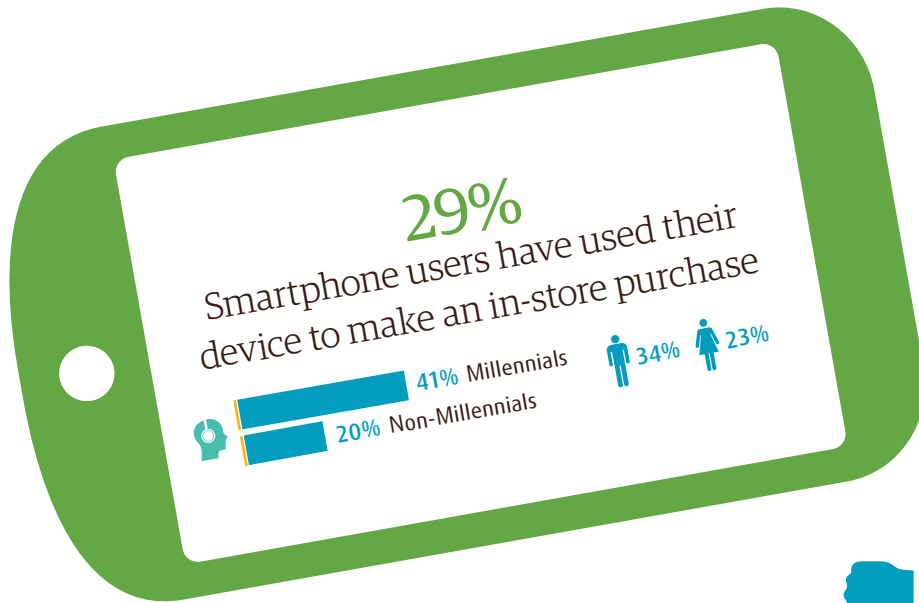




Reimagining the store

# Smartphone use to make payments low, but seeing traction

Security and privacy concerns by both the retailer and the shopper have slowed adoption. Millennial usage points toward higher future acceptance levels.



The mostly frequently stated reasons for not using smartphone for payment

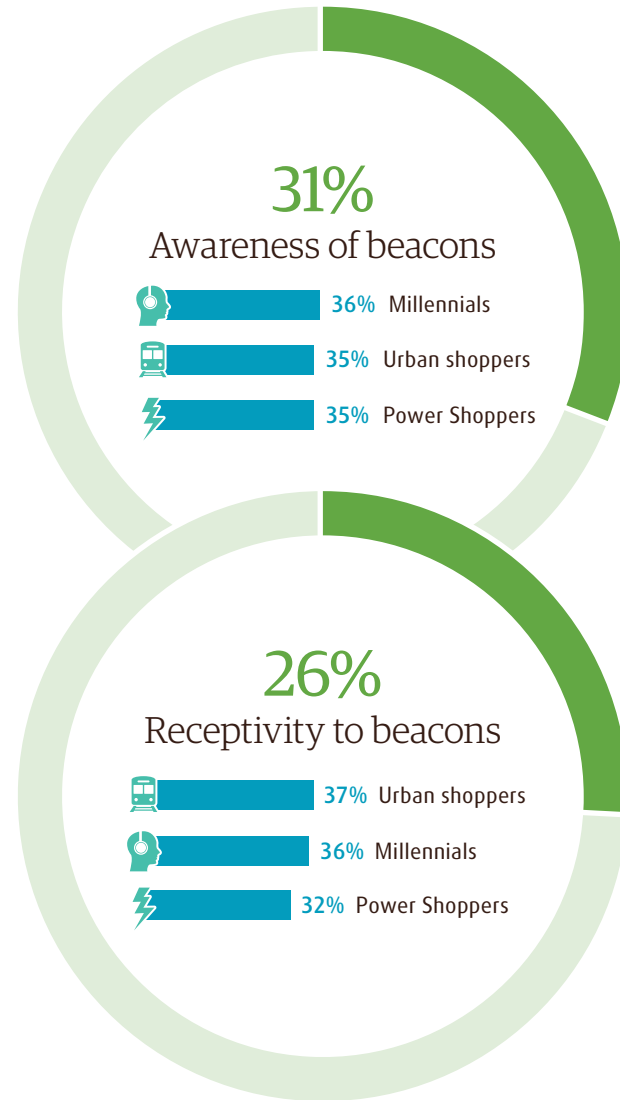
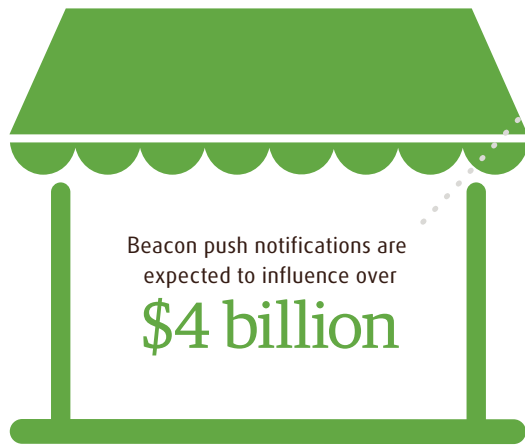




Reimagining the store

# Beacons strongest with niche audiences but not yet mainstream

Beacons — miniature, store-based transmitters that communicate with a retailer’s mobile app — are a great way to enhance the in-store experience with online immediacy. The push notifications that they trigger were expected to influence over \$4 billion in retail sales in 2015, according to Business Insider (BI) Intelligence estimates.

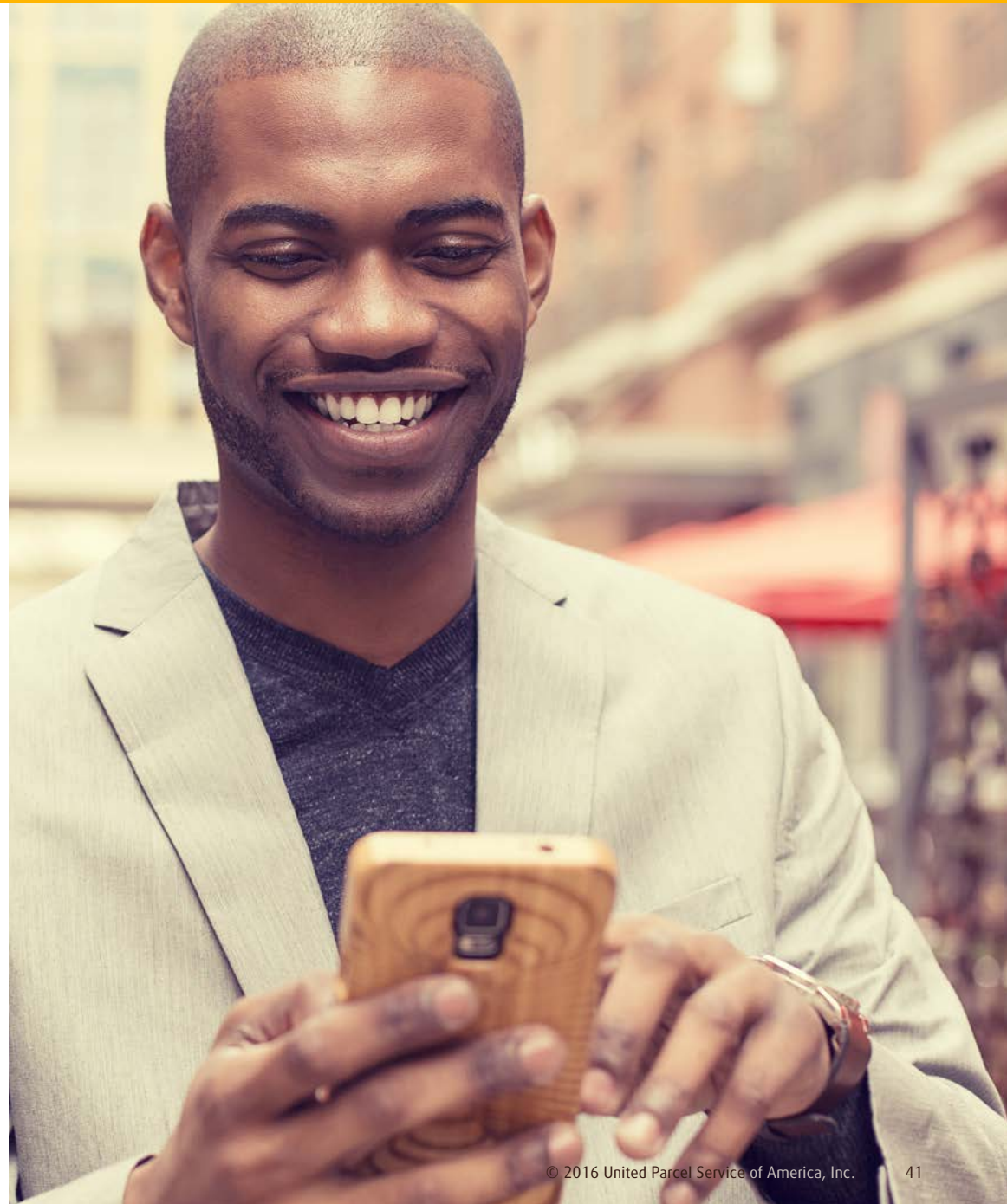




## Social butterflies

Social media is just beginning to come into its own as a driver of retail sales in much the same way it has emerged the last few years as an effective advertising vehicle. While initially disappointing marketers and retailers, it has become a solid platform that influences and facilitates purchases.

Social networks are now aggressively pursuing the technology interfaces and the agreements with retailers needed to work as a place to make purchases. Power Shoppers and Millennials are more engaged, as may be expected, in making social media part of their “always on” retail experience.

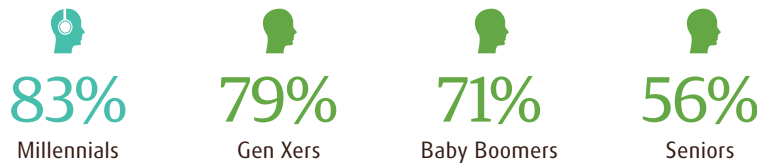
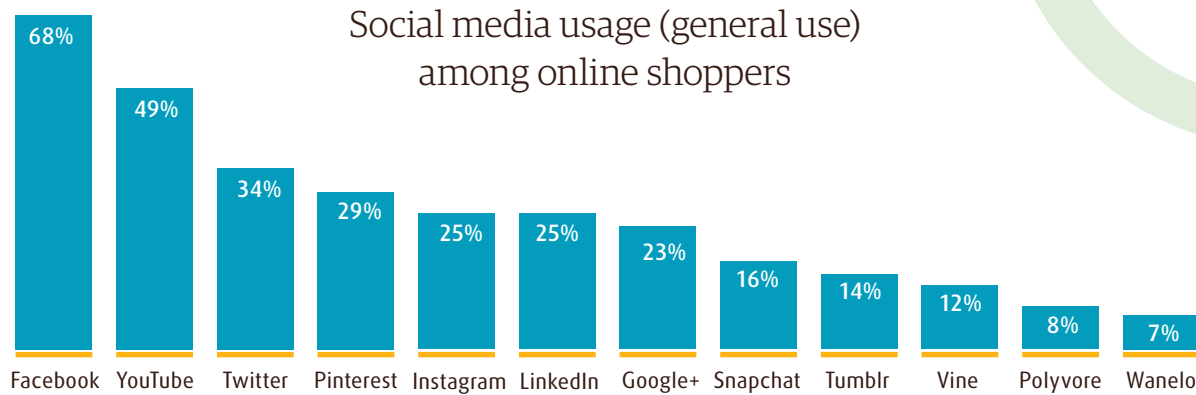
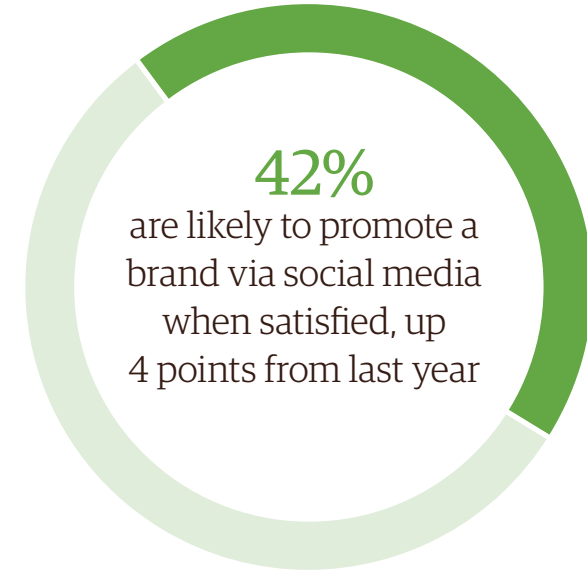




Social butterflies

# Social media use differs widely by network and generation

Survey results indicate that over three-quarters of online shoppers (77%) use social media, with almost seven in 10 using Facebook. Use differs widely between generations with overall engagement lower among older audiences.

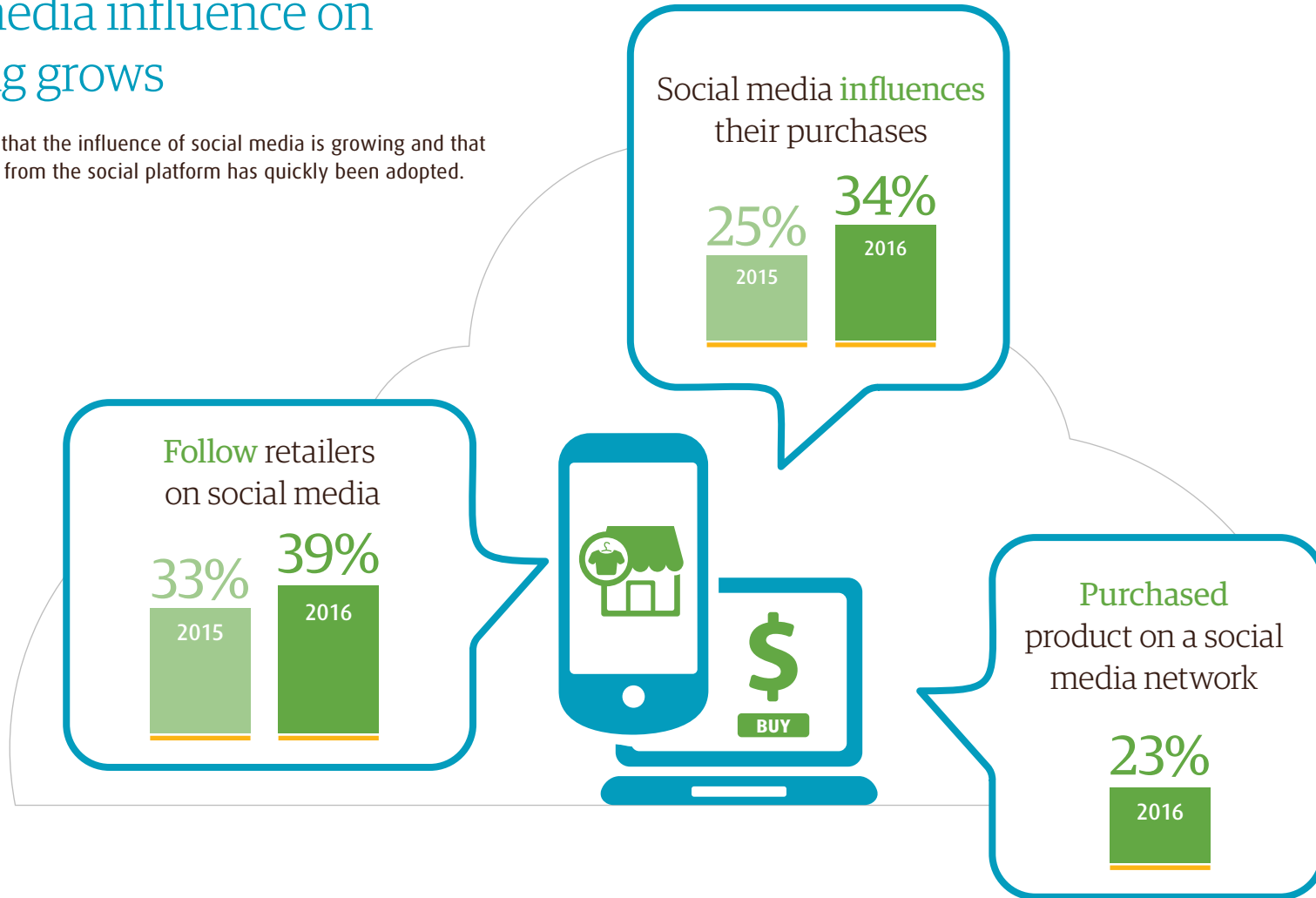




Social butterflies

# Social media influence on shopping grows

Study results show that the influence of social media is growing and that purchasing directly from the social platform has quickly been adopted.





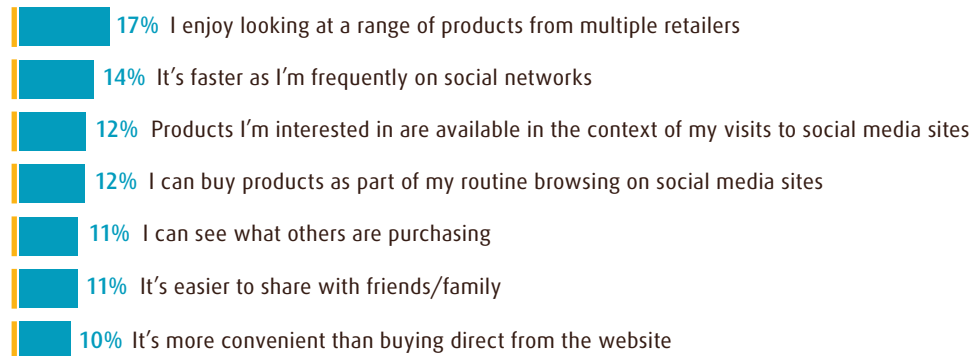


Social butterflies

# Convenience and peer influence reasons for making purchases on social media

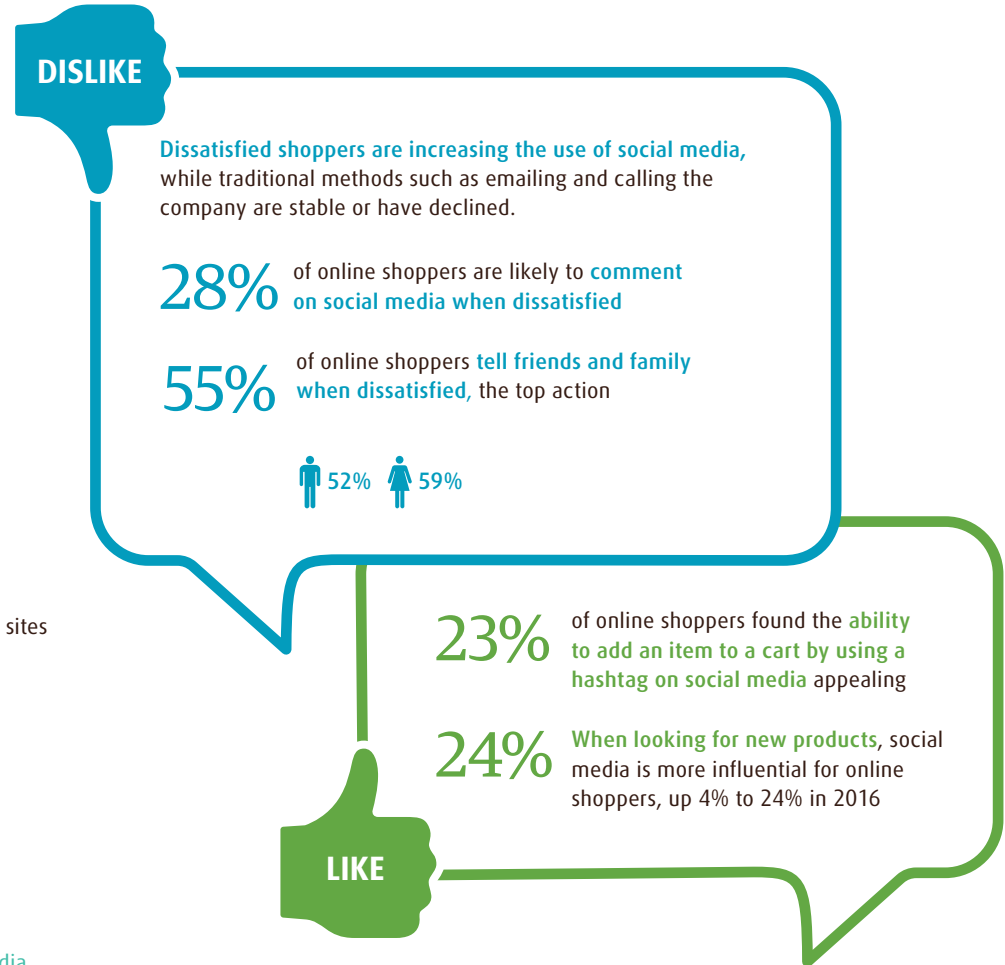
Buying directly from social media sites is a relatively new phenomenon. Facebook, Twitter and Pinterest launched enhancements in 2015 to encourage it. The reasons shoppers like buying there are similar to marketplaces — convenience and a diverse product selection play key roles.

## Reason for making online purchases on social media site



### Millennials

Millennials more frequently selected all these reasons for making online purchases on social media



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Power shoppers  
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## Shiny new objects

New technology  
New markets  
New models

## Channel dynamics

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# The ready retailer

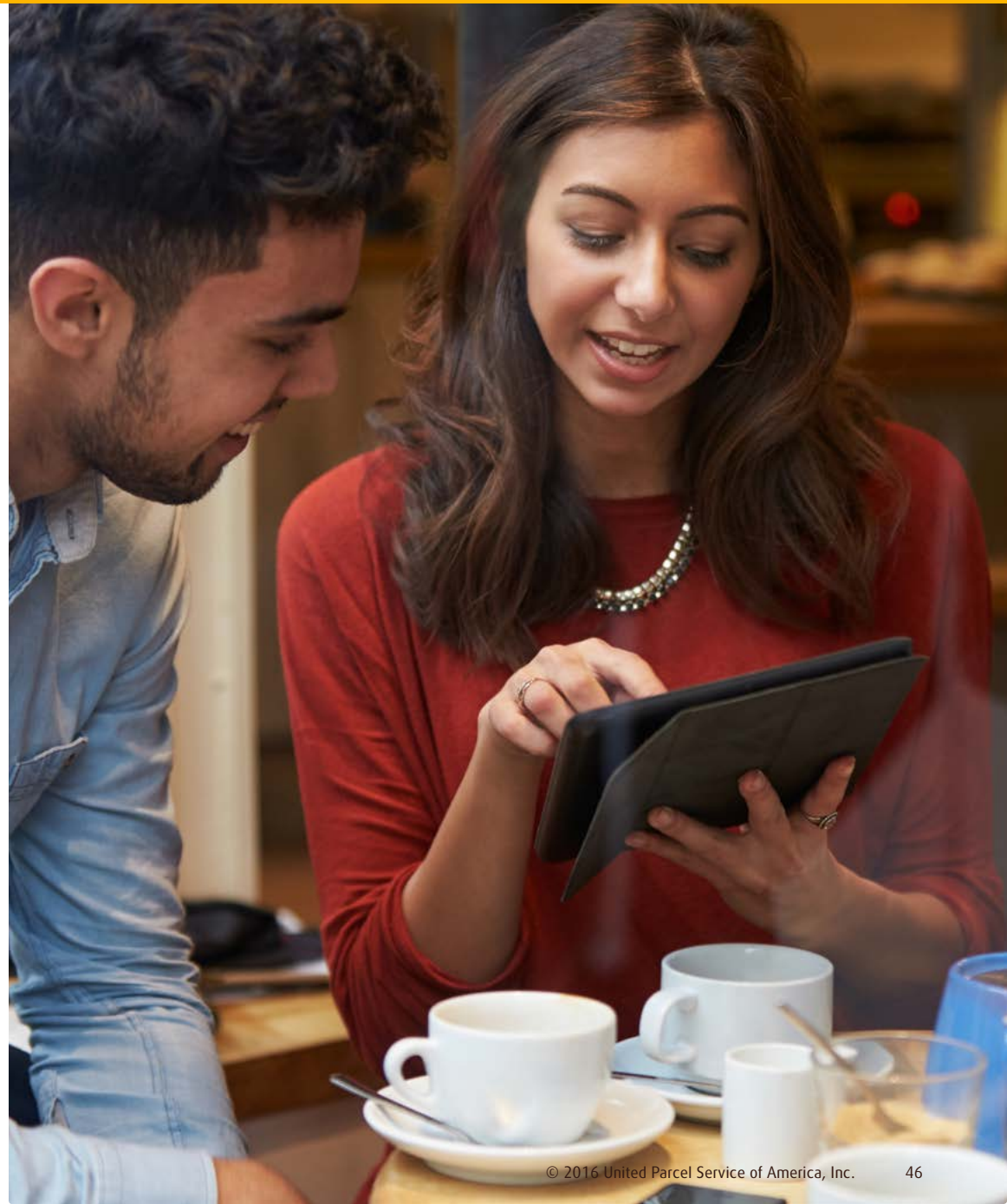
Understanding what online shoppers want can help retailers deliver on the fundamentals. Shoppers need delivery choices, more control and flexible alternatives to home delivery in their relentless search for convenience and a better price.





# The fundamentals

This year's study results show the importance of content, customer service and returns process performance.







## The fundamentals

# Satisfaction with product search and browse experience up slightly but not strong overall

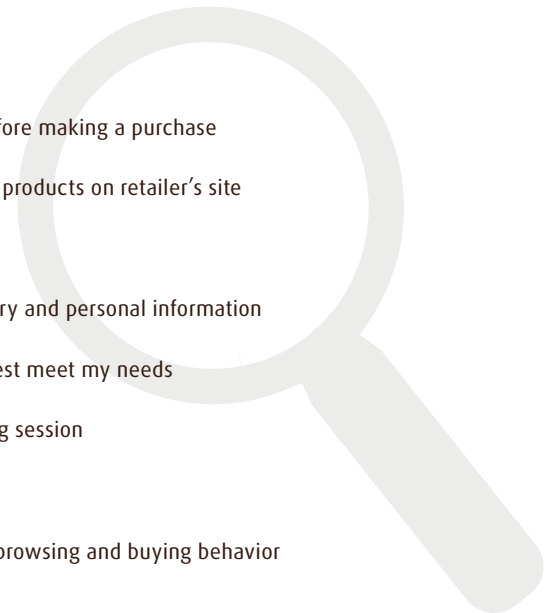
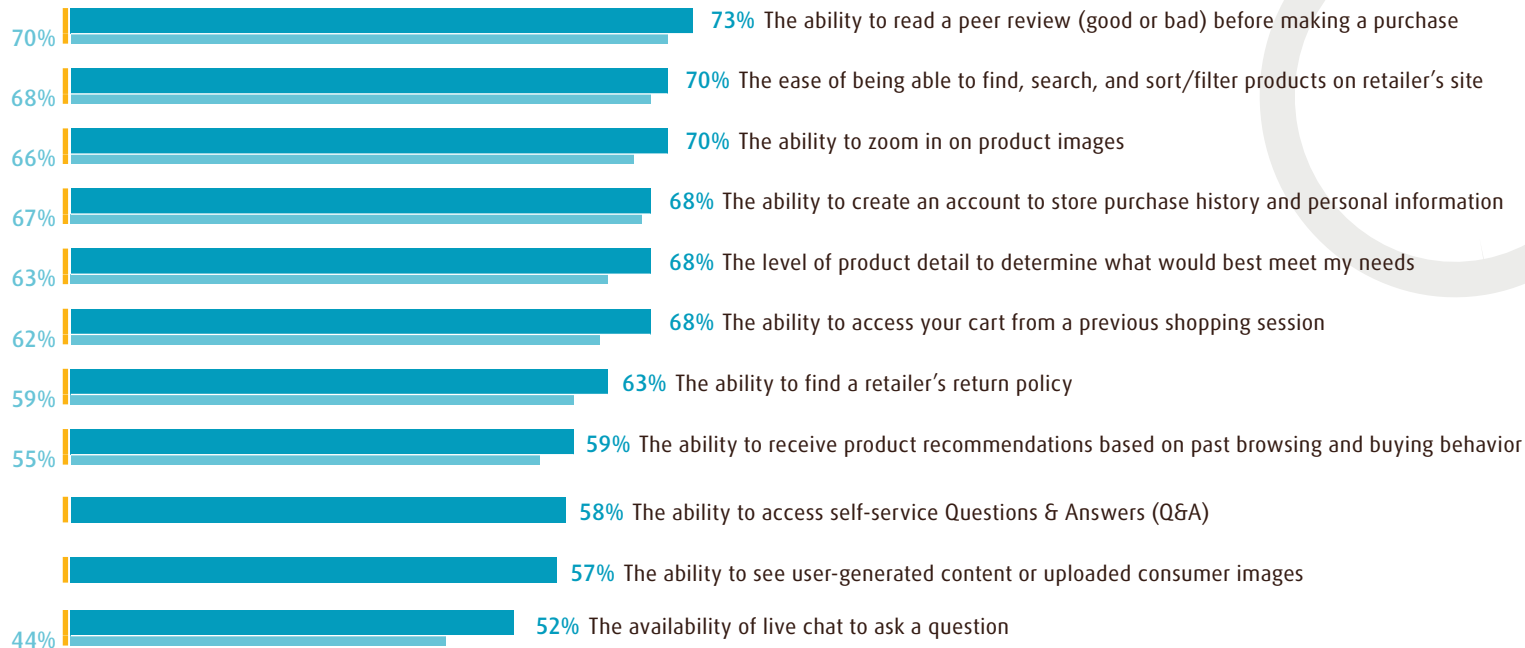
While most elements have improved slightly from the 2015 study, overall the level of satisfaction with the search/browse experience is relatively low across the board.

### ⚡ Power Shoppers

Heavy shoppers are the most satisfied, having honed their shopping process through experience

2015 Study

2016 Study



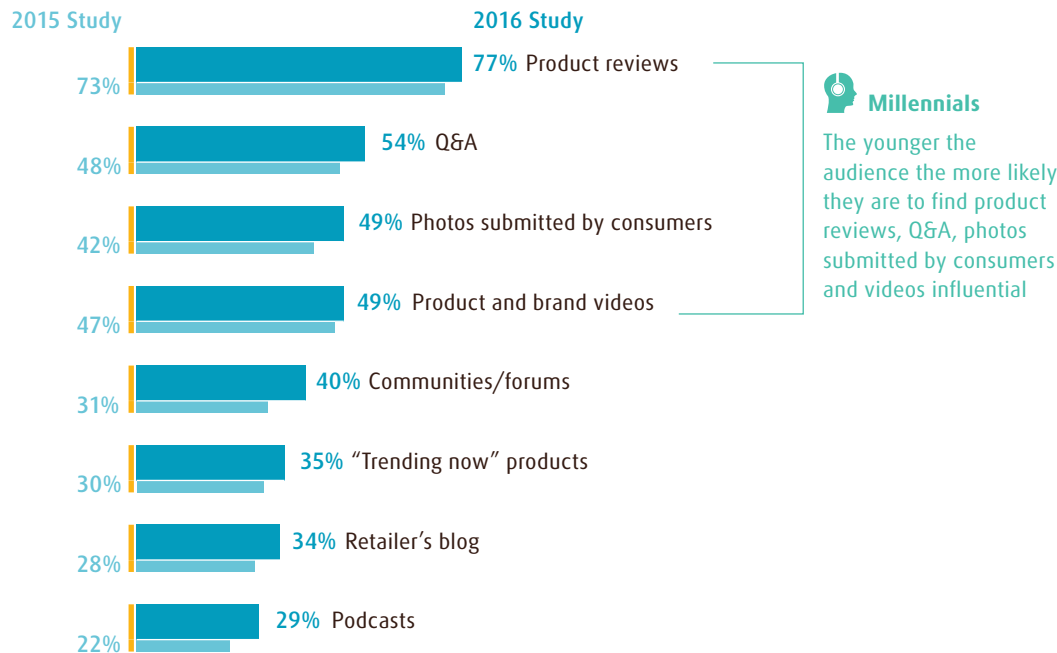


## The fundamentals

# Shoppers find increasing value in peer and retailer content

Product information is highly valued — both from retailers and other shoppers.

## Influence of different types of content on a retailer's website



Only 57%

of shoppers are satisfied with the ability to see **user-generated content** or **uploaded consumer images**



Only 59%

of shoppers are satisfied with the ability to receive **product recommendations based on past browsing and buying behavior**





The fundamentals

# Product selection prominent in the mind of shoppers

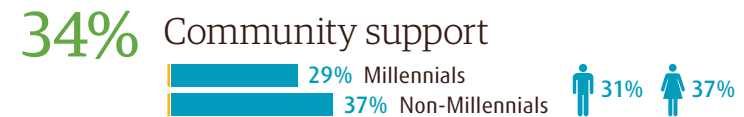
No matter the location or the channel, product selection ranks high in choice of retailer or location where buyers ultimately shop.



Shoppers often do additional research online to seek out better prices and selection.



## Top reasons to shop at small retailers



## Top reasons to shop internationally

**42%** Unique products

**38%** Unavailable brands/products



## The fundamentals

# Take stock of inventory needs or disappoint many time-sensitive shoppers

Shoppers are particularly sensitive to having inventory available in store, and digital tools can quickly help them locate products of interest. Inventory software and modern tools like RFID in stores can provide retailers the up-to-date information that shoppers have come to expect.



Retailers must invest in inventory transparency to ensure access is available across the enterprise or shoppers will likely go elsewhere to more efficiently meet their needs.



## Inventory transparency



62%

are satisfied with the ability to see the inventory status of the products selected



41%

have abandoned a cart when products are out of stock



58%

find it important to have the ability to view a retailer's inventory status online when searching/selecting products



38%

choose marketplaces instead of retailers due to in-stock status of products



53%

view back-in-stock product alerts valuable



20%

of smartphone users have checked in-store inventory status in another location or on the retailer's website while in store



43%

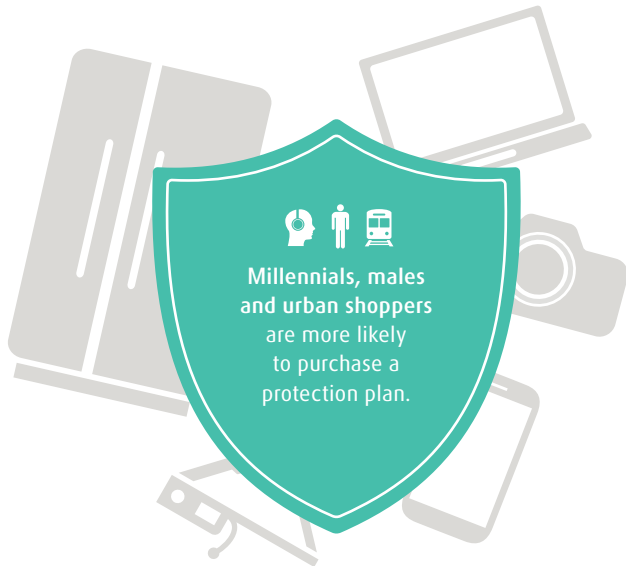
find the ability to check store inventory on a retailer's app important



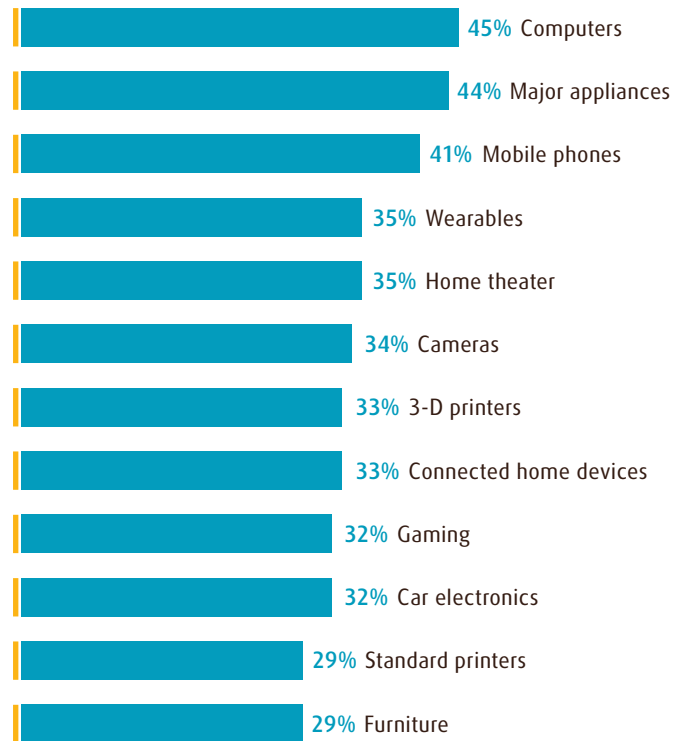
The fundamentals

# Product warranties most popular with high-ticket items

Online shoppers are more likely to purchase a warranty plan for higher-priced items like electronic products and major appliances. Given the strong margin associated with warranties, retailers should continue to put in place both online and in-store initiatives that foster their sale.



Likelihood to purchase protection plan for online purchases





## The fundamentals

# Shoppers gravitate to self-service and web-based tools, even though not available from many retailers

Today's shoppers, especially Millennials and Power Shoppers, often prefer to take matters into their own hands when it comes to customer service. The most important customer service option when shopping online is on-site Questions and Answers (Q&A) at 40%, a relatively new feature accessible via retailer product pages. In fact, according to the e-tailing group's 2015 annual Mystery Shopping review of 100 retailers, only 45% made that service available to their shoppers. Shoppers rate the self-service, on-site FAQs, a standard of shopping online, the same as the traditional call center, while live chat comes close to matching its importance.

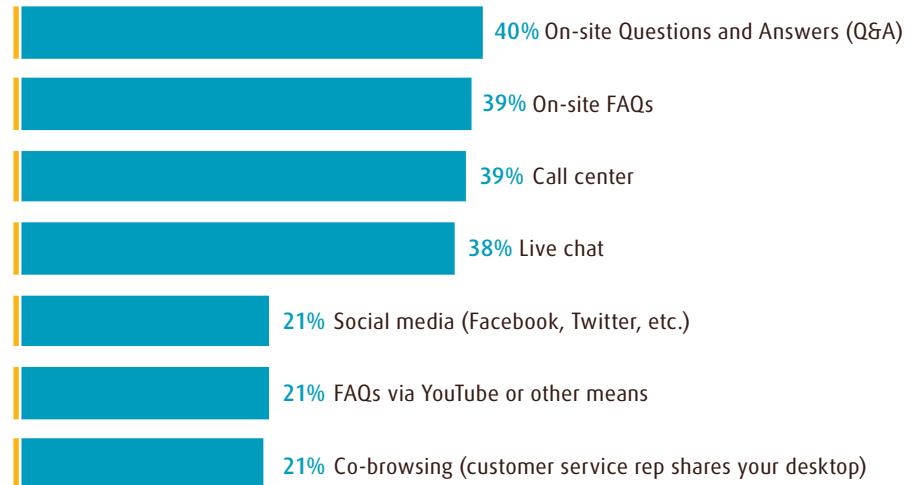


### Power Shoppers & Millennials

A higher percentage of Millennials and Power Shoppers rated self-service customer service options important when shopping online



## Importance of customer service options when shopping online



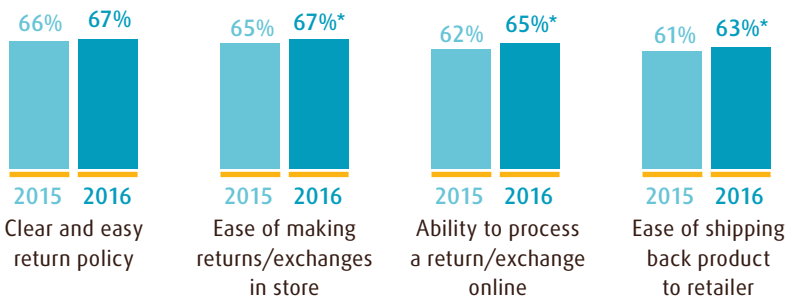


The fundamentals

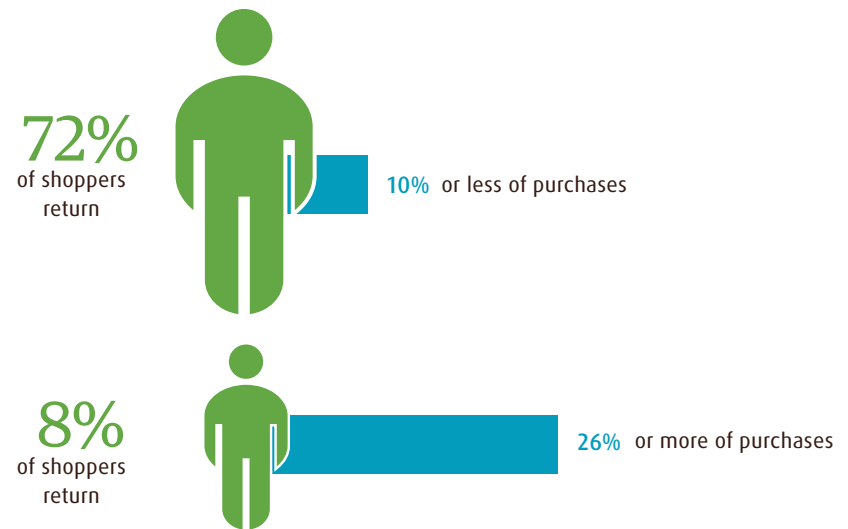
# Returns satisfaction increases but experience still ripe for improvement

Returns are three times more prevalent for online retailers, according to the NRF, and have been among the area of lowest satisfaction with shoppers over this five-year study. While there has been a minimal increase this year, returns are an area that most retailers should improve.

Modest increase in satisfaction from 2015 to 2016



## A few shoppers drive a high percent of returns







The fundamentals

# Preference for store returns remains

Although 68% of online returners have shipped items back to the retailer, 60% prefer to return items to a physical store when given a choice. The reason for the difference may be based on the efficiency of the online return process. What used to be an intrusive process is now flawless among many of the best retailers.



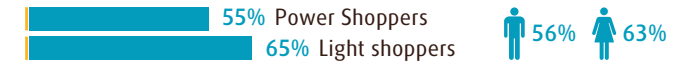
40%

prefer to ship back to the retailer



60%

prefer to return to the store



## Elements of a best returns experience



60%  
Free returns shipping



51%  
Hassle-free policy



44%  
Easy-to-print return labels



42%  
Timely refunds



40%  
Return label in the box



The fundamentals

# Reaping rewards with in-store returns

Store returns provide an opportunity for retailers to save the sale or develop a loyal customer. A successful experience starts with order fulfillment that includes the necessary paperwork to complete the transaction. The in-store experience must include well-trained and helpful associates, short lines, and accessible counters that facilitate convenient shopping.



**Millennials**  
Higher percentage of Millennials have made a new purchase when processing a return on the web (53% vs. 42%) and in store (75% vs. 67%)

## Experiences with in-store returns of online purchases





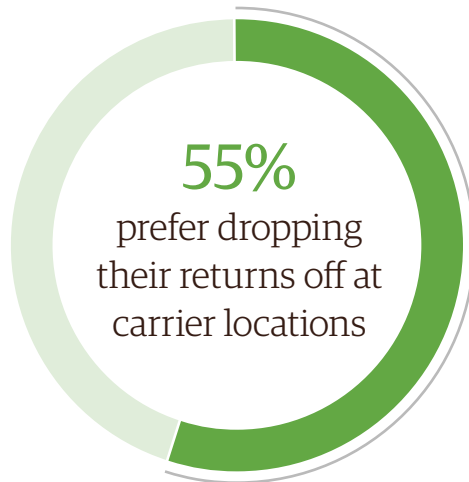
The fundamentals

# Returns location preferences varied

Among those who prefer to send returns back to retailers, a total of 55% prefer dropping their returns off at carrier locations.



Preferred way to get return to shipping carrier



21%

Leave it in my mailbox or by my front door

13%

Schedule a pickup from my home or office, so I can hand it to a driver (a pickup fee may apply)

6%

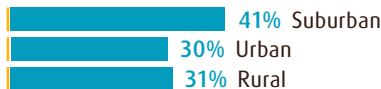
Hand the package to the carrier's driver when I see them

5%

Bring it to my office to include in my company's regularly scheduled pickup



Bring it to the carrier's **retail store** (UPS Store, etc.)



Bring it to the carrier's **drop box**



Bring it to a **local business** near my home that accepts packages (i.e., independent pack-and-ship stores)





## The new logistics reality

Shoppers have grown to count on reliable delivery, so retailers need to focus on making the logistics process a customer experience advantage.





The new logistics reality

# Offer delivery options that meet the needs of the "I Want It Now" shopper

The average shopper is willing to wait up to six days when they pay for shipping and seven days for free shipping. The key for retailers is to offer delivery speed options. Customers have been conditioned to push the envelope on faster delivery times, and extended ordering window deadlines for next-day and same-day delivery.



## 1 in 3

say speed of delivery is a reason they choose to buy from marketplaces

## 46%

abandoned a shopping cart due to a shipping time that was too long or not provided



## 72%

are satisfied with the ability to see the expected delivery dates of the products selected



## 48%

find guaranteed delivery dates important when checking out online

NEXT DAY

## 2 in 3

expect to be able to place an order up to 5 p.m. the night before for next-day delivery

SAME DAY

## 51%

are satisfied with availability of same-day delivery options

SAME DAY

## 3 in 5

believe orders that are placed by noon should be delivered the same day, while 1 in 4 believe that orders placed at 4:00 p.m. or later should still receive same-day delivery



### Urban shoppers

Urban shoppers expect to be able to buy at a later time and still receive same-day delivery





The new logistics reality

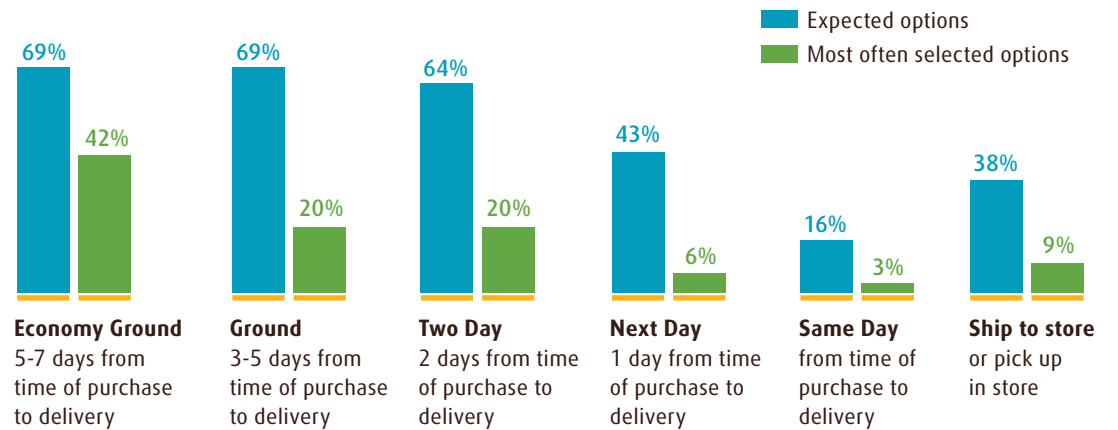
# Speedy options expected, but economy ground selected most often

Study results reinforce that most shoppers are looking for the best deal on shipping. While a variety of shipping options are expected, economy ground delivery is selected most often. Two day, a mainstay of Amazon Prime, comes in at a solid 20%. Next day (6%) and same day (3%) are relatively modest in terms of preference, likely due to the limited availability demand for these services. Same day is currently only available in urban areas, and shoppers expecting this are an important niche.

Two-day delivery preference is up significantly (20% in 2016 vs. 16% in 2015 and 10% in 2014). Amazon Prime is likely driving this increase as members select two-day shipping 31% of the time, on average, compared to an average of only 8% for non-members.



## Expected and most often selected shipping options - U.S.-based retailers



### Millennials

34% Millennials (and 46% non-Millennials) most often select Economy Ground

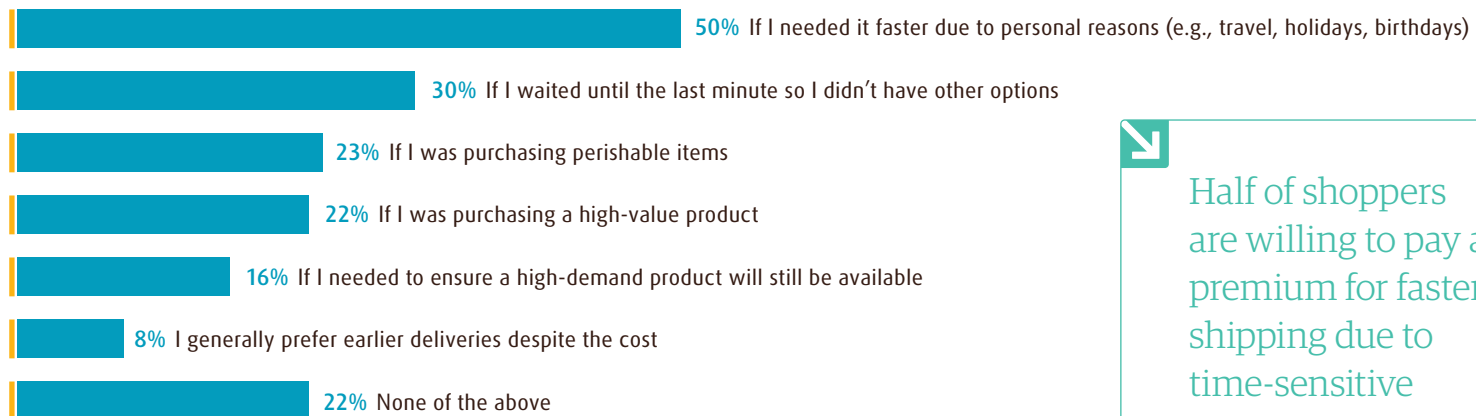


The new logistics reality

# Personal reasons dictate expedited delivery needs



Circumstances under which shoppers are willing to pay a premium for faster shipping



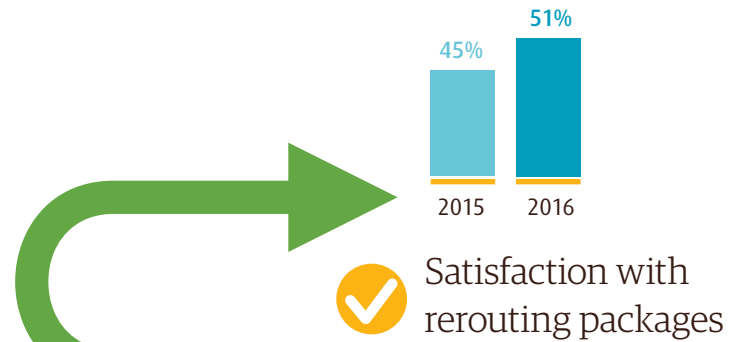
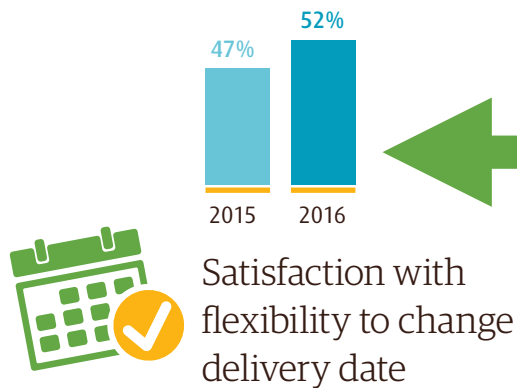
Half of shoppers are willing to pay a premium for faster shipping due to time-sensitive personal reasons.



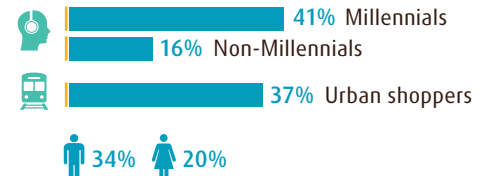
## The new logistics reality

# Embrace the control and flexibility customers covet

71% of shoppers are satisfied with receiving packages on the desired delivery date, but only one in two are satisfied with the flexibility to reroute packages once they have been shipped. As new options from carriers and third-party providers have come on the marketplace, shopper satisfaction with the flexibility to change delivery date and reroute packages has increased.



28% reroute deliveries weekly

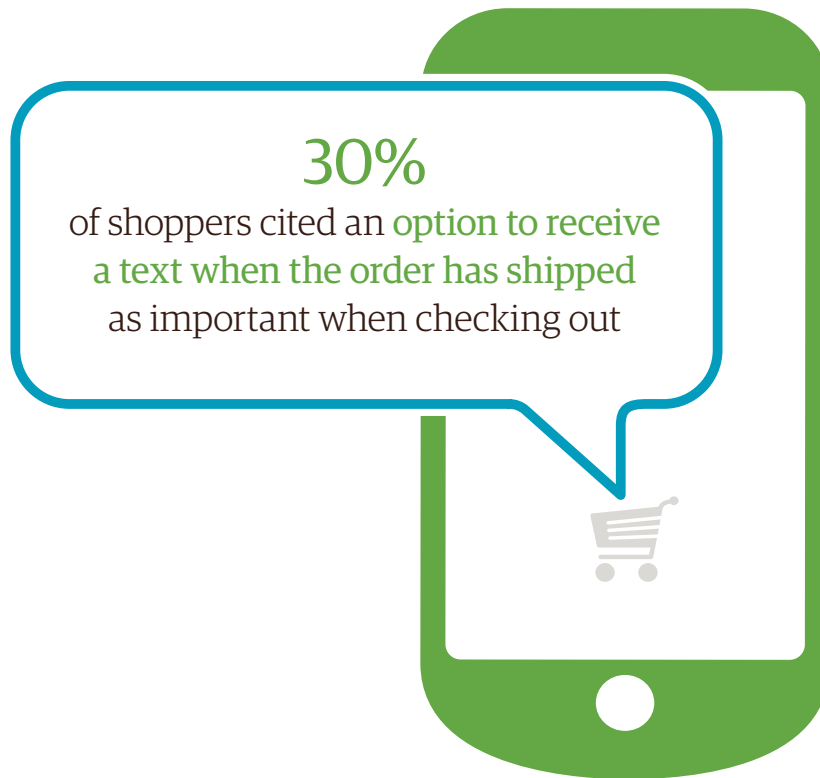




The new logistics reality

# Delivery text notifications trending

Email notifications still lead the way but are decreasing as a preference, while four in 10 now prefer text notifications for some types of delivery information.



A higher percentage of females and non-Millennials prefer email confirmations than their counterparts



**Millennials**

Millennials and males prefer text or mobile-app notification



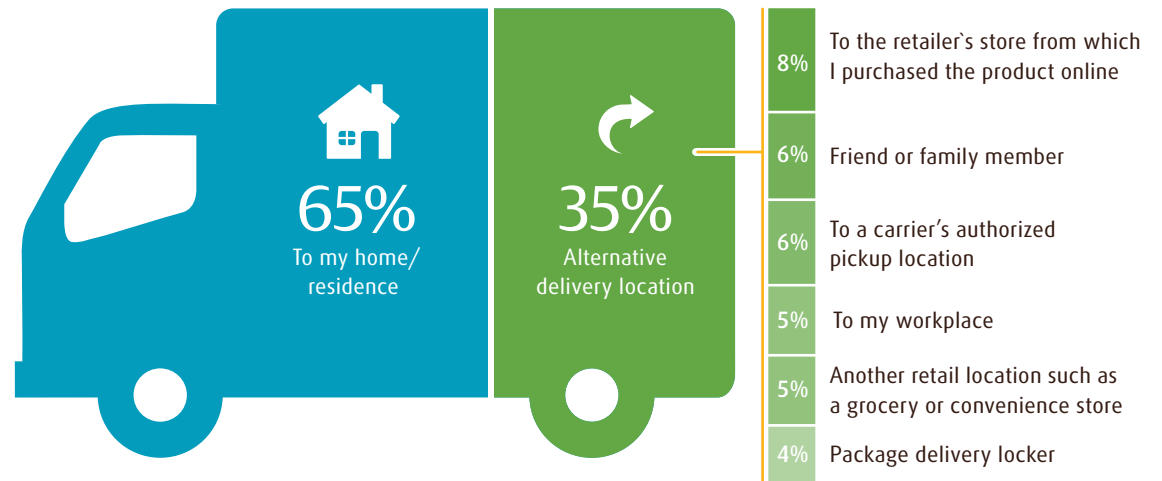
The new logistics reality

# Preference for alternate delivery locations continues to grow

While home delivery is still preferred for 65% of purchases, many consumers value flexible options that meet their needs when they can't be home and deliveries cannot be left for a variety of reasons, such as in condos, apartments or urban settings with no direct access to the residence. Online shoppers preferred alternate delivery locations for 35% of purchases, growing from 26% in 2014.

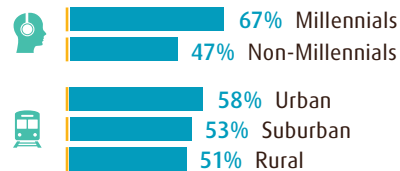
54% of shoppers are interested in an alternative pickup location that has extended hours if shipping fees were less expensive.

## Preference in delivery location

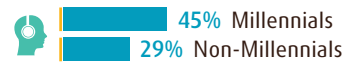


Over half of shoppers are interested in an alternate pickup location with extended hours and lower fees.

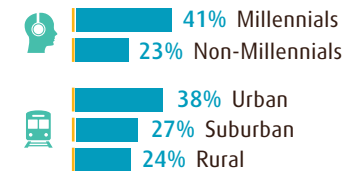
### Interest in shipping to alternate locations



### Preference for alternative delivery locations



### 29% of purchases delivered to alternate locations





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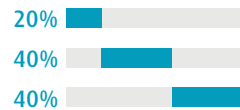
## Methodology

Online panelists were sent emails inviting them to participate in this survey. Each participant completed a 47-minute custom online survey designed by comScore in conjunction with UPS. Data collection occurred between January 30 and February 9, 2016. Ultimately, a total of 5,330 respondents were surveyed with gender and age balancing taking place and purchase behavior quotas as defined below.

### Frequency

2-3 online purchases in a typical 3 months  
4-6 online purchases in a typical 3 months  
7+ online purchases in a typical 3 months

### % Surveyed



## Contact info

For more information, please contact:

**Andrea Ivory**, UPS Retail Marketing, at [andreaivory@ups.com](mailto:andreaivory@ups.com)

**Sarah Barker**, comScore Research Lead, at [sbarker@comscore.com](mailto:sbarker@comscore.com)

